Scrutinizing the Smart City Index: a multivariate statistical approach

Olga Bogdanov¹, Veljko Jeremić², Sandra Jednak³, Mladen Čudanov⁴

Abstract

The smart city represents a frequently elaborated concept which however comes short in delivering a consistent definition. Nevertheless, almost every description has always been oriented to its technological component, sustainable development policies, and enabling high capacities for learning and innovation. Moreover, the smart city aims at connecting people, information and other city elements using state-of-the-art technologies. As a result, it creates a sustainable, greener city, pushes forward competitive and innovative commerce, and increases overall life quality. The integrated view of a smart city underlines it does not operate in isolation, which is why every subsystem of a city needs to develop its smart component. A wide range of rankings is used to determine the smartness of cities by mapping out the pros and cons of each analysed city. As the way to integrate various indicators into one value which will represent the rank, a composite index approach is most frequently used. Still, composite indexes are usually formed using the equal weight approach, which is heavily criticised in current literature. In this paper, we...
try to provide added value to the Smart City Index by implementing the statistical
post hoc I-distance approach. The procedure enables us to shed some additional
light on the issue of sensitivity of cities’ rank. The application of post hoc I-distance
defines indicators which are most significant for the ranking process. It consequently
empowers city decision-makers to improve their performance, with a focus on those
particular indicators.

Key words: post hoc I-distance, smart city, sustainable development, technology,
integration

JEL classification: C38, O18, O30

1. Introduction

Smart city, as a new phenomenon, has been defined over the years using multiple
measurements, to divide its components and provide a further explanation of
it. Many definitions of smart cities are oriented to its technological component
(Chamoso et al., 2018; Allam and Newman, 2018), insisting on a particular aspect
of it and naming it intelligent city, information city or techno city. In contrary,
Albino, Berardi and Dangelico (2015) explain that a smart city cannot possibly
be defined just by relying on its technological features. The time that smart city
debates and researches focused on this subject were dominated by technological
determinism is currently well over. However, the belief that smart technologies
will solve significant infrastructural and social challenges is still quite popular and
favoured. The appearance of the Internet of Things (IoT) and its potential as “the
key technological enabler” (Engelbert et al., 2019) aids this belief. From now on,
other components of smart cities’ research are introduced like as citizens, quality
of living and sustainability (Ismagilova et al., 2019). Silva, Khan and Hand (2018)
identify four pillars of the smart city: institutional, physical, social and economic
infrastructure, resting atop citizen involvement.

To consider a city “smart” most of its components should be related to each other
and altogether represent a well-organised system. The question that raises directly
from this is when is a city “smart”? What primary characteristic should a city
involve, and in which way they should be presented? Even though interpretations
of smart cities that are “technology-driven” represent an essential stage in defining
it, they still fail to include the human dimension of cities – that is fundamental
(Oliveira and Campolargo, 2015). A city can be considered smart if it uses more
efficient services, invests in environmental sustainability and insists on smart
energy usages (Girardi and Temporelli, 2017). Many contemporary definitions,
explanations and theories are related to this topic, but the majority stress out the
significance of the social dimension of smart city and its necessity for the city’s
development and sustainability. Therefore, this paper will be focused on measuring
its social and economic aspects. In particular, special emphasis will be given on the
sustainability of a smart city and the issues of so-called “smart governance”.

The purpose of this paper is to explore the concept of the smart city by integrating multiple indicators of its “smartness” into one value that will represent the rank. Composite indicators have become commonly used metrics in the calculation of complex phenomena since the complexity of smartness cannot be captured by using a single measure. Composite indicators are often used to summarise a multidimensional phenomenon (Floridi et al., 2011) by providing a smaller number of variables. Furthermore, one of the main advantages of composite indicators is its possibility of comparison and ranking different entities. Thus, it can be used to initiate public and political discourse (Maricic et al., 2019). This trend is one of the reasons why this type of metrics will be used to examine the smartness of the city. For this paper, we will try to provide added value to the smart city index by applying the statistical post hoc I-distance approach, leading to the most significant factors for the ranking process and enabling focus on those indicators.

The paper organisation is as follows. After the introduction, section 2 presents a literature review of social dimension and sustainability of a smart city and composite indicators. After the presentation of multi-components of smart cities, Sections 3 and 4 discuss methods and indicators that were used to determine smart city government ranking. Section 5 provides results and discussion about the rank of smart cities. The final section summarises the conclusions.

2. Literature review

2.1. Social characteristics of a smart city and human capital

A city needs to provide substantial investment in human and social capital, as well as in other valuable (mostly technological and infrastructural) resources in order to be considered smart. The ICT infrastructure is a major factor for achieving the smart status of the city, but it is out of high importance to invest in social and human capital (people and citizens) (Cocchia, 2014). Firstly, by using the term human capital, we point out specific skills, knowledge, ideas and capabilities of highly educated people (Rafaj, 2016). Human capital is also defined as the “stock of skills that the labour force possesses” (Goldin, 2015).

On the other hand, social capital represents a slightly different category – it includes people or citizens connection with others, and other social institutions, as well. Both of these two concepts are essential to explain and understand how the smart city is really “made” and what makes its development more likely (Appio et al., 2019). It is fundamental not to forget that, besides its economic and technological dimensions, the city is still “made of” people, its citizens. For an adequate development of all particular components of a smart city educated and socially active human beings are irreplaceable (Vlasenko and Ivanova, 2017).
Human Smart City paradigm recognises cities smartness in the “capability of cities to include citizen-driven developments together with physical, technical and technological layers” (Rizzo and Deserti, 2014). At this point, since we are considering the social dimension, the human capacity to live “outside of their world” is exceptionally worthy. Making connections outside of their own “world” can embrace the development of a smart city in several ways. Various social factors empower the city’s smartness. One of the elements is people with “affinity to lifelong learning, social and ethnic plurality, flexibility, creativity, cosmopolitanism or open-mindedness, and participation in public life” (von Richthofen, Tomarchio and Costa, 2019). People are the leading innovation providers that are in charge of making the smart city more humane, open-minded and comprehensive (Pultrone, 2014). A smart city requires people that are willing to actively participate in public life, make decisions on their own and be in all possible ways creative.

It is reasonably apparent that the smart city requires smart people, but what do we precisely mean by saying, smart people? In terms of critical characteristics of citizens, it is already explained that being social, creative and open-minded is essential. Despite that, there is one other notable feature – education, which is well connected with human capital, creativity and social integration, as well (Capdevila and Zarleniga, 2015). Education is a critical component that undoubtedly creates smart city (Nur, Musaruddinand and Zulkaida, 2018). The existence of knowledge and other educational institutions in smart cities (Heijlen and Crompvoets, 2019) are out of high importance to develop human capital. According to Shapiro, three simple explanations clarify why human capital, acquired through education, is so well-connected to employment growth in big cities. First one highlights that people are willing to live in areas that are characterised by the high quality of life. However, these areas are intended for well-educated people that possess high levels of human capital. These well-educated citizens can provide more significant productivity growth based on their knowledge and previous experience (Shapiro, 2006). Finally, when areas are populated with educated citizens, rapid growth in the economy and quality of life itself is expected (Edvinsson, 2006). Shapiro’s last explanation of the connection between human capital and growth in employment relates to politics. More educated citizens have a massive influence on the contemporary political situation, so they are highly involved in the decision-making process (Shapiro, 2006; Edelenbos, van Meerkerk, Koppenjan, 2017). Cardullo and Kitchin (2019) emphasise the role of smart citizenship participation in the development of smart cities. A smart city is, in these terms, an actual representation of a centre of higher education (Winters, 2011), it is “full of skilled workforces” (Glaeser and Berry, 2006). Having all this in mind, we can advocate feedback mechanism between smart cities and smart citizens: first make the second smarter, and vice versa.

While formal citizen education is recognized as necessary for a smart city, intercultural education is also considered within the social component (Liu et al.,
Intercultural education represents a different perspective that is related to cultural diversity in standard education. A smart city should lay on “creative culture that extends beyond diversity and creativity to economic performance and social tolerance” (Nam and Pardo, 2011). It is beyond the limits that are set by races, ethnic groups or nationalities. Besides that, intercultural education considers diversity as a reliable resource, rather than as a weakness that society should overcome (Aguade-Ramírez, 2017).

The idea of a smart city is based on the process of achieving sustainable development. It can be guaranteed if social capital and contemporary technologies are used in a proper way (Poletti and Michieli, 2018). The broad concept of the smart city also gets along with its environmental component, which is correspondingly highly significant. Discussing smart society could not be possible, without taking the idea of “smart environment” into consideration. It relates to the many factors such as “smart vehicle management system, smart traffic management system, smart waste management system, smart agriculture” (Goel and Kumar, 2018). The environment should be able to “adapt itself to the user needs and to provide customised interfaces to the services available at each moment” (Marsa-Maestre et al., 2008). The road to smart city necessarily leads through the integration of technological component and people capacity (Vidiasova et al., 2017). There is a wide variety of examples of how the environmental component can be provided with help from the smart government. Promotion of biking is one, due to the reduction in needed parking space and improvement of ecological friendliness of city hubs like railway station areas (de Wijs, Witte, Geertman, 2016). Authors describe the optimisation of garbage collection, sorting and recycling by employing smart sensors in garbage cans, educating citizens about the importance of recycling as a helpful aid in making this strategy function well (Appio et al., 2019). When it comes to architecture, a commonly named “smart grid” architecture allows the distribution of different systems that optimise the usage of specific sources of energy (Koutitas, 2018). Creating smart environments can be done by combining “a certain number of smart rooms to create a smart building and a certain number of smart buildings and smart outdoor spaces to create a smart city” (Marsa-Maestre, 2008). Ruiz-Romero et al. (2014) argue that a smart grid is one of the prerequisites for the development of a smart city, providing a wide set of technologically advanced functionalities for the citizens.

The crucial component of life in cities is energy, as it provides a wide variety of economic activities and creates a high quality of life. If cities are aspiring to meet public policy objectives, they have to “develop smartly, without disregarding the issues of energy efficiency and sustainability” (Papastamatiou et al., 2017). That is why technological component should not be excluded, since the quality of life can be upgraded by developing and using natural, economic, human and social capitals, and also by using healthy and sustainable building materials (Ercoskun, 2011).
2.2. Sustainability of a smart city

Sustainable development is highly connected with the social dimension of smart cities since it cannot be expected or reached without people that are actively participating in making it possible. In recent decades, sustainable development has become a popular concept that almost everyone is familiar with (Fratianni and Savona, 2016). However, in the available literature, there still is a wide variety of definitions and ways of considering it. Summarising other descriptions, Brundtland (1987) claims that sustainable development is “development that meets the needs of the present without compromising the ability of future generations to meet their own needs”. According to Brundtland, there are four dimensions of sustainable development: satisfying human needs, safeguarding ecological sustainability, encouraging intra-generational and inter-generational equity; and all of these dimensions represent the importance of social elements (Jeekel, 2017).

During the recent decade, the whole idea of sustainable development (Bojkovic et al., 2019) has become popular, but then also complicated and sometimes even contradictory, since the cities sustainability can be presented as “multidimensional concept that includes economic, social and political dimensions” (Batagan, 2011). Nowadays, societies are faced with the problem when trying to obtain economical, social and ecological sustainability (Robinson, 2004). Still, smart cities are likely to influence or improve the process of social development by information and communication technologies that support connections and collaborations, a smart city is seen as “an icon of a sustainably liveable city” (Nam and Pardo, 2011). However, productivity growth in one country does not depend as much on technology, rather than on human capital, knowledge creation and diffusion, and creativity, which are found to be central components of the innovation (OECD, 2015).

The question that remains is, how can people assist in the process of making society more sustainable? The collapse of the previous city-based civilisations, e.g. the Mesoamerican cultures or the Roman empire give critical lessons on the importance of sustainability and ideas for the application of modern tools to prevent repeated mistakes. It is crucial to empower these citizens to influence choices for development and participate in decision-making. Social networks, also, highly participate in this procedure by giving people ability to share some of their particular interest and, on the other hand, providing all possible information and data collections (Monfaredzadeh and Kruegerb, 2015). There is a straightforward way that will enable hearing citizens “voice” – internet and its online platforms. Through online participation, people can evaluate suggestions within administration and politics to develop some of the crucial aspects of social sustainability: equity, community and urbanity (Yiftachel and Hedgcock, 1993). This way, citizens will be provided with the opportunity to make their suggestions, propose ideas and share their experience and previous knowledge for the benefit of the local governments.
That way, there will be no possibility that citizens participation will be ignored and neglected (Matos et al., 2017).

Consequently, appropriate policies that are focused on engaging citizens represent the primary key that will make smart cities successful. Authors recognise “smart people” among the main dimensions of the smart city (Lombardi et al., 2012). Therefore, a smart city can be seen as an “efficient, technologically advanced, green and socially inclusive city” (Vanolo, 2014).

2.3. Economics and governance of the smart city

In recent decades, smart governments have become the bearers of transformations in the economy since modern industries have effectively replaced heavy industries and manual work and have created new business models (Anttiroiko et al., 2014). Many new trends were established through developing a smart economy, which is different from the classic economic globalisation. It can be seen as one of the indicators of neoclassical globalisation that is characterised by new philosophies and management activities, in which urban problems are seen as opportunities for profit and business investments (Anand and Navío-Marco, 2018). Snieska and Zykiene (2014) identify these characteristics of future smart city related to its governance and economy: internationally accessible, economically vital, innovative, safe, healthy, attractive, comfortable, inhabited with responsible society.

Economic problems imposed before smart cities to overcome include related challenges of establishing new businesses, reduction of unemployment rates, new job openings, increasing the attractiveness in the region, competitive advantage creation and productivity improvement (Alkis et al., 2019). However, the question remains whether smart cities benefit more to the citizens of higher socioeconomic groups, instead of embracing the needs of the more general population as well (Yigitcanlar et al., 2018). Developing a city with smart components that will have an ability to deal with these issues is not a natural part since people are not only consumers of public services, they also actively participate in creating them (Dustdar and Scekic, 2018). Co-creation of public services (Osborne, 2018) is an exciting approach dealing with this issue – cooperation between the community, and the governing parties can solve capital issues (Mussi and Tortato, 2018). The situation is not that “bright” when it comes to regulatory institutions that should be established to provide fair competition and manage the market in the right way. It is still essential to deal with the problem of “large players” that are currently dominating all markets and represent an obstacle when it comes to employment of young generations (Han and Hawken, 2018). Besides that, this approach favours monopolistic competition that certainly does not bring any excellent opportunities for “small players” (Anand and Navío-Marco, 2018). Still, inventive cities represent a “natural magnet” for open innovation projects, which enables citizens to take part
in them, such as the example of “living lab” in Nice, France. This “living lab” has been created within a green mobility project and involved a range of actors, such as the regional institution for air measurement quality, the institution dealing with the IoT solutions, citizens etc. (Schaffers et al., 2011).

Governance plays an undoubtedly substantial role in making and maintaining the sustainability of smart cities. A smart city is, in an organisational sense, a learning organisation, and governance needs to adopt the learning organisation principles (Senge 2006). In developed smart cities, governments role is to manage multiple mechanisms of urban development, provided well-organised and integrated strategies of local development (Azzari et al., 2018). Smart governance is essential for defining smart cities, which is why it needs to depend on the process of decision-making and social participation in that procedure (Hammad and Ludlow, 2016).

The government plays a vital role in managing information flow between multiple actors and stakeholders, as well as in processing data that are related to smart city initiatives (Bouzguenda, Alalouch and Fava, 2019). It needs to provide its citizens with the ability to participate in public life and enable them to make meaningful choices regarding social issues. According to that, smart governance must cope with the conditions and requirements, i.e. the complexity and uncertainty of society (Scholl and Scholl, 2014). Still, challenges of a smart city consist of many difficulties since the participatory government is a relatively contemporary phenomenon, which means many generations are not familiar with it. The smart government should aspire changes that will lead modern society to a smart community, aiming for the “citizen-centric” approach (Sharma et al., 2014). These significant changes are outcomes of the smart government, and those are the economic performance, citizen-centric services, social exclusion, environmental performance, e-government interaction, city branding, efficient government, integral vision and collaborative governance (Anthopoulos, and Reddick, 2016; Caragliu, Del Bo and Nijkamp, 2011). Change dynamics are likely to increase in the future (Cudanov et al., 2019), providing more vibrant development of the smart cities. The most important of all dimensions mentioned is the interaction with citizenship, as they represent the underlying structure of smart-sustainable development (Yigitcanlara and Kamruzzaman, 2018). Consequently, providing transparency in decision making and creating citizen-centric growth aids to the involvement of citizens in governance (Kumar et al., 2016).

2.4. Composite indicators

Indicators represent pieces of information or analytical tools that summarise some distinctive characteristic of a system (Zhang and Zhou, 2018). By taking into account a multidimensional aspect of a particular phenomenon, policymakers introduced the need for composite indicators. Composite indicators are mostly used
when it comes to complex phenomena that cannot be encapsulated by using a single variable (Maricic et al., 2019). They enable not only more fluid understanding of the particular multidimensional phenomenon (Saisana and Tarantola, 2002) but offer a strong possibility of comparison and ranking among units (Rondinella and Grimaccia, 2017).

Numerous benefits of using composite indicators have been elaborated in the literature (Giambona and Vassallo, 2014). In a nutshell, data analysis and interpretation of the results is easy; composite indicators enable a clear-cut ranking of observed entities and comparing their performance over time (Mazziotta and Pareto, 2016). Besides the pros of the composite indexes, it is worth emphasising some particular hurdles when pushing forward the concern of composite indicator. In particular, composite indicators may be misleading if established by taking ‘incompatible’ or ‘naive’ choices in the process of weighting and aggregation (Greco, 2019). Three often cited slippery stones of composite indicator creation are the method of normalisation, then weighting approach and finally aggregation (Becker et al., 2017). Although normalisation (transforming diverse units to standard or unit-less quantities) enables a foundation for the process of aggregation, it elicits tradeoffs within the analysis (Pollesch and Dale, 2016). When it comes to weighting, preferably weights are supposed to demonstrate the contribution of observed indicator to the overall composite indicator. The composite indicator creators can give weight to indicators which will reflect their importance to the overall composite indicator (Decancq and Lugo, 2013). This attribute is why it is relatively essential to choose the right weighting scheme (Černá et al., 2017). Different classes of approaches in assigning weights (data-driven, normative and hybrid) have been introduced into literature (Sánchez-González & García-Fernández, 2019) with each being scrutinised (Lagravinese et al., 2019). Same applies for aggregation, with full/zero/partial compensation being a matter of concern in a wide range of papers (Nardo et al. 2005; El Gibari et al., 2019).

3. Methodology

The methodology that we applied in our case study is post hoc I-distance approach, which brought many benefits to the variety of applications previously elaborated (Ivanovic, 1973; Jeremic et al., 2011; Jovanovic et al., 2012; Dobrota et al., 2016; Jednak et al., 2018; Radojicic et al., 2018; Radojicic et al., 2019). I-distance method enables the integration of a range of variables into one variable (total score) which can be used to determine ranks of observed entities. It starts by defining an entity (for instance, city, region, country, etc.) with the lowest values for each of the observed variables (usually, it is a fictive entity). In the next step, the distance of each entity in the dataset from the fictive entity is calculated (Milenkovic et al., 2016). Larger the difference, the better rank of observed entity is noted. Moreover, the method provides
information about the importance of each compounding variable for the creation of the total score through the correlation coefficient. Furthermore, the post hoc I-distance approach offers an in-depth evaluation of countries’ performance (Jeremic et al., 2018). This method excludes the least important indicator in each iteration of the method (Markovic et al., 2016). The least important indicator is the one with the lowest correlation coefficient with the I-distance value. Post hoc I-distance method stops when the average correlation drops (Markovic et al., 2016; Jeremić, 2018), the variability of the composite indicator increases (Savic et al., 2016) or final two variables remain (Jeremic and Martic, 2015).

In our case study, we incorporated the ten variables compounding the composite index into post hoc I-distance procedure. For each iteration, we obtained the ranks of cities and the correlation coefficient of each variable with the total score. In each iteration, the variable which has the lowest influence on the overall score gets eliminated, and the I-distance procedure is repeated until the two final variables are determined. This approach not only enables the possibility to determine which variables are the most important for the ranking procedure but to examine the consistency of ranks for each analysed city as well.

4. Empirical data and analysis

For this paper, we have used publicly available data on the global top 50 smart cities. These ranking were acquired from the study *Top 50 Smart City Governments* which supports the idea that smart cities may develop on three dimensions: scope, scale and integration. Based on this division between crucial aspects, they have chosen ten different factors that were used to determine city Government rankings (Eden Strategy Institute, 2018):

V1. Vision – a well-defined strategy that is necessary to establish smart cities;
V2. Leadership – enthusiastic leadership that provides projects around the city;
V3. Budget – funding of each city;
V4. Financial incentives – participation of the private sector is delivered with this way;
V5. Support programmes – support programs encourage the involvement of private actors;
V6. Talent-readiness – provide smart skills within each city;
V7. People-centricity – people-first design of the future city;
V8. Innovation ecosystems – a scope of engaged stakeholders that can develop meaningful innovations;
V9. Smart policies – provide the right environment for the development of a smart city, in every possible segment – e.g. data governance, protection, urban design;

V10. Track record – already existing experience of a specific government in the implementation of the smart city initiative (Eden Strategy Institute, 2018).

These ten factors have been determined as an essential one for city governments and their ongoing efforts in formulating smart city strategies. The values for each of the factors (variables) ranged from one to five, with five being an indication of a best-in-class commitment to smart city framework. As mentioned before, in the first iteration, we included all indicators, and consequently excluded one by one until only two most important indicators remained. The results are presented in Table 1.

Table 1: Correlation of evaluated indicators with the I-distance values

<table>
<thead>
<tr>
<th>Smart City Indicators</th>
<th>Iteration1</th>
<th>Iteration2</th>
<th>Iteration7</th>
<th>Iteration8</th>
<th>Iteration9</th>
</tr>
</thead>
<tbody>
<tr>
<td>V4</td>
<td>0.567</td>
<td>0.637</td>
<td>0.685</td>
<td>0.704</td>
<td>0.806</td>
</tr>
<tr>
<td>V8</td>
<td>0.644</td>
<td>0.626</td>
<td>0.761</td>
<td>0.788</td>
<td>0.795</td>
</tr>
<tr>
<td>V9</td>
<td>0.494</td>
<td>0.489</td>
<td>0.566</td>
<td>0.636</td>
<td></td>
</tr>
<tr>
<td>V5</td>
<td>0.534</td>
<td>0.493</td>
<td>0.508</td>
<td></td>
<td></td>
</tr>
<tr>
<td>V1</td>
<td>0.423</td>
<td>0.469</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>V2</td>
<td>0.394</td>
<td>0.393</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>V3</td>
<td>0.427</td>
<td>0.455</td>
<td></td>
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</tr>
<tr>
<td>V6</td>
<td>0.296</td>
<td>0.282</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>V10</td>
<td>0.455</td>
<td>0.409</td>
<td></td>
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<td></td>
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<tr>
<td>V7</td>
<td>0.189</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>average r</td>
<td>0.442</td>
<td>0.473</td>
<td>0.630</td>
<td>0.709</td>
<td>0.801</td>
</tr>
</tbody>
</table>

Source: Authors’ calculation

5. Results and discussion

The results of the employed post hoc I-distance approach enabled us to stress out indicators that are crucial for ranking of the 50 selected countries. In particular, the two most important factors are Financial Incentives and Innovation Ecosystem. Financial incentives are closely connected with Build–own–operate (BOO) in developing smart cities (Li et al., 2015). Since smart cities are part of an open innovation ecosystem (Schaffers et al., 2012; Letaifa, 2015), it embraces the indicators of knowledge-intensive activities, institutions for cooperation and learning (Li et al., 2016; Scuotto et al., 2016).
Table 2: Changes in rank through I-distance iterations, first and third quartile (Q1 and Q3), median rank and IQR (interquartile range) for selected cities

<table>
<thead>
<tr>
<th>City</th>
<th>Rank1</th>
<th>Rank2</th>
<th>Rank7</th>
<th>Rank8</th>
<th>Rank9</th>
<th>Q1</th>
<th>Median</th>
<th>Q3</th>
<th>IQR</th>
</tr>
</thead>
<tbody>
<tr>
<td>London</td>
<td>1</td>
<td>1</td>
<td>***</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Singapore</td>
<td>2</td>
<td>2</td>
<td>***</td>
<td>2</td>
<td>2</td>
<td>3</td>
<td>2</td>
<td>2</td>
<td>0</td>
</tr>
<tr>
<td>San Francisco</td>
<td>5</td>
<td>6</td>
<td>***</td>
<td>3</td>
<td>4</td>
<td>8</td>
<td>3</td>
<td>4</td>
<td>3</td>
</tr>
<tr>
<td>New York</td>
<td>3</td>
<td>3</td>
<td>***</td>
<td>5</td>
<td>6</td>
<td>2</td>
<td>3</td>
<td>5</td>
<td>2</td>
</tr>
<tr>
<td>Montreal</td>
<td>9</td>
<td>8</td>
<td>***</td>
<td>4</td>
<td>5</td>
<td>5</td>
<td>4</td>
<td>5</td>
<td>2</td>
</tr>
<tr>
<td>Amsterdam</td>
<td>10</td>
<td>9</td>
<td>***</td>
<td>6</td>
<td>3</td>
<td>4</td>
<td>6</td>
<td>6</td>
<td>2</td>
</tr>
<tr>
<td>Columbus</td>
<td>8</td>
<td>5</td>
<td>***</td>
<td>13</td>
<td>24</td>
<td>11</td>
<td>5</td>
<td>7</td>
<td>6</td>
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<tr>
<td>Shanghai</td>
<td>7</td>
<td>7</td>
<td>***</td>
<td>9</td>
<td>18</td>
<td>14</td>
<td>7</td>
<td>9</td>
<td>7</td>
</tr>
<tr>
<td>Helsinki</td>
<td>4</td>
<td>4</td>
<td>***</td>
<td>8</td>
<td>15</td>
<td>9</td>
<td>8</td>
<td>9</td>
<td>3</td>
</tr>
<tr>
<td>Washington, DC</td>
<td>16</td>
<td>12</td>
<td>***</td>
<td>10</td>
<td>7</td>
<td>26</td>
<td>8</td>
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<tr>
<td>Tokyo</td>
<td>17</td>
<td>13</td>
<td>***</td>
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Source: Authors’ calculation
Also, from the results (see Table 2), it is notable that London and Singapore have exhibited consistent ranking throughout the iterations and have a strong showing for each of the analysed factors. Since the introduction of Singapore’s Smart Nation initiative (Hoe, 2016; Ho, 2017), Singapore elevated to the level of leading cities/countries in terms of embracing the smart city axioms and implemented it in the mindset of its citizens (Marsal-Llacuna et al., 2015; Bhati et al., 2017). Among the top 10 cities, one can note considerable fluctuations of the ranks for Columbus and Shanghai. Columbus (USA, Ohio) won the Smart City Challenge in 2016, with its proposal to transform its mobility landscape (Lee and Miller, 2018). Columbus aimed at improving the connectivity and safety of its citizens while at the same time reducing pollution. It was done by promoting the adoption of electric vehicles, multimodal trip planning, parking management and smart mobility hubs (Qi and Shen, 2019). Since Columbus has been recently named a smart city (Abbas, 2017), an in-depth analysis of its performance might shed additional light on the indicators that need to be enhanced.

6. Conclusion

Smart cities represent a topic of great concern, not only for researchers and policymakers but dominantly for the general public and its wellbeing. The literature identifies several components that need to function in synergy: infrastructure based on state-of-the-art ICT, human, social and environmental components. Besides, smart governance is an essential factor in the sustainability of smart cities. The paper gives an overview of all components that are important for smartness, but mainly social component – interactions among citizens and human capital (smart people). Limitations of our research partly come from the relative novelty of the topic. Status and even definition of the smart city changes with high dynamics, and we have a limited dataset for our analysis. Secondly, the limitation of our research is the lack of analysis of mutual relation between the factors, mostly in synergetic effects of different combinations. Thirdly, our study analyses a relatively static snapshot of the smart cities. Analysis of time-series data will give new insights into the topic. In future research, we will focus on the synergy among the observed components as a system factor for the success of the smart city and extend our dataset beyond 2018th results.

Since the smart cities represent a multidimensional concept, it encompasses indicators and factors which can be integrated into a single value using the composite indicators framework. The contribution of our research is given in the numerical analysis and determination of relative importance of the most important indicators for the smart city. In practice, our analysis could provide city decision-makers with the guidelines on where to focus their activities, incentives and priorities. In that sense, this paper contributes to the body of research that strived
to address the issue of creating and validating a composite indicator of smart cities. Results pointed out those cities which lead the field in terms of implementation of smart cities policies. In future directions of study, by the application of cluster analysis, it is possible to provide a clear benchmark goal (Petrović et al., 2014; Petrović et al., 2018) for each of the observed city.

References

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Proučavanje indeksa pametnih gradova: multivarijantni statistički pristup

**Olga Bogdanov¹, Veljko Jeremić², Sandra Jednak³, Mladen Čudanov⁴**

**Sažetak**

Koncept pametnog grada često se obrađuje, ali još nije postignuta konzistentna definicija. Ipak, svaki je opis gotovo uvijek usmjeren na njegovu tehnološku komponentu, politike održivog razvoja i omogućavanje visokih kapaciteta za učenje i inovacije. Osim toga, pametni grad ima za cilj povezivanje ljudi, informacija i drugih gradskih elemenata koristeći najsuvremenije tehnologije. Kao rezultat, stvara se održivi, zeleni grad, potiče konkurentna i inovativna trgovina i povećava opća kvaliteta života. Integriranim prikazom pametnog grada ističe se da ne djeluje izolirano, te stoga, svaki podsustav grada treba razvijati svoju pametnu komponentu. Širok raspon rangiranja koristi se za određivanje pametnosti gradova mapiranjem prednosti i nedostataka svakog analiziranog grada. Kao način integriranja različitih pokazatelja u jednu vrijednost koja će predstavljati rang, najčešće se koristi složeni indeksni pristup. Ipak, složeni indeksi najčešće se formiraju primjenom pristupa jednakih pondera, što se u trenutnoj literaturi žestoko kritizira. U ovom radu pokušavamo pružiti dodanu vrijednost indeksu Smart City primjenom statističkog post-hoc I-distance pristupa. Postupak nam omogućuje osvjetlavanje pitanja osjetljivosti ranga gradova. Primjena post-hoc I-distance definira pokazatelje koji su najvažniji za postupak rangiranja što gradskim donositeljima odluka omogućava da poboljšaju svoje poslovanje, s naglaskom na upravo te pokazatelje.

**Ključne riječi:** post-hoc I-distance, pametan grad, održivi razvoj, tehnologija, integracija

**JEL klasifikacija:** C38, O18, O30

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