

# **ANALYSIS OF THE PERFORMANCE OF THE SERBIAN ECONOMY BASED ON THE MEREC-WASPAS METHOD**

## **ABSTRACT**

It is a very challenging problem to analyze the performance of the economy of each country based on multi-criteria decision-making methods. Based on that, this paper analyzes the performance of the Serbian economy based on the MEREC-WASPAS method. According to the results of the WASPAS method, the best performance of the Serbian economy was in 2012. The following are: 2016, 2021, 2010, 2011, 2017, 2019, 2015, 2018, 2013, 2014, and 2020. The performance of the Serbian economy was influenced by real GDP growth, consumer prices, foreign exchange reserves, export of goods and services, import of goods and services, unemployment, earnings, consolidated financial result, public debt, exchange rate and GDP. Effective control of these and other factors can significantly influence the achievement of the target performance of the Serbian economy. By increasing liquidity, solvency, the degree of open economy, as well as by mitigating exposure to financial risk, it is also possible to influence the improvement of the performance of the Serbian economy. In addition, it should be emphasized that recently the performance of the Serbian economy has been affected to a certain extent by the global political climate, the Covid 19 pandemic and the energy crisis.

**Keywords:** performance, determinants, Serbian economy, MEREC-WASPAS method

## **1. INTRODUCTION**

Whether the economy operates efficiently or not can be successfully assessed on the basis of the DEA approach. DEA analysis includes various input and output elements. This enables a realistic assessment of the performance of the economy. In the world, there is an increasingly rich literature devoted to the development and application of DEA models in economics (Andersen, & Petersen, 1993; Bunker et al., 1984; Chen et al., 2021; Chang et al., 2020; Guo, & Cai, 2020; Lee et al., 2011; Lin et al., 2020; Pendharkar et al., 2021; Tone, 2002; Dobrović et al., 2021; Podinovski et al., 2021; Rostamzadeh et al., 2021; Fenyves, & Tarnóczy, 2020; Amini et al., 2019; Tsai et al., 2021; Mandić et al., 2017; Pamučar et al., 2021; Liao, & Wu, 2020; Demir,

2022; Liao & Wu, 2020; Ecer, 2020). This is also the case with literature in Serbia (Lukic et al., 2017, 2020; Lukic, 2018, 2021, 2022a,b; Lukic & Kozarevic, 2019; Lukic & Hadrovic Zekic, 2019; Vojteški Kljenak & Lukic, 2022). The performance of the economy from different angles can be successfully viewed on the basis of multi-criteria decision-making methods. They include several criteria as factors of economic performance. There is an increasingly rich literature devoted to the application of multi-criteria decision-making methods in economics (Ayçin & Arsu, 2021; Popović et al., 2022; Ecer & Ayçin, 2022; Mishra et al., 2022; Nguyen et al., 2022; Rani et al., 2022; Toslak et al., 2022). The performance of the economy of each country can be successfully assessed on the basis of criteria-based decision-making methods. Bear-

ing this in mind, this paper empirically investigates the performance of the Serbian economy using the MEREC-WASPAS method. improvements in the future by applying relevant measures, and this, among other things, reflects the scientific and professional contribution of this work. Knowing the real situation regarding the performance of the Serbian economy is a key assumption for improvement in the future by applying adequate measures. This is the primary research hypothesis of the problem treated in this paper. It can be successfully implemented using MEREC-WASPAS methods. The necessary empirical data for researching the performance of the Serbian economy using the given methodology were collected from the National Bank of Serbia. They are largely aligned with relevant international standards, so there are no limitations in terms of global comparability.

## 2. RESEARCH METHODOLOGY

In further presentations of the treated issues, we will briefly refer to the characteristics of the MEREC and WASPAS methods.

### 2. 1. MEREC method

As is known, the weight of criteria in multi-criteria decision-making (MCDM) problems is an important element that significantly affects the results. Consequently, several methods were developed for determining the weights of the criteria (AHP, DEMATEL, CRITIC, Entropy, and Standard Deviation). Weighting methods can be objective, subjective and integrated in nature. This paper discusses the method based on the removal effects of criteria (MEREC - MEthod based on the Removal Effects of Criteria) for determining their weights in decision problems with multiple criteria (Ayçin & Arsu, 2021; Popović et al., 2022; Ecer & Ayçin, 2022; Mishra et al., 2022; Nguyen et al., 2022; Rani et al., 2022; Toslak et al., 2022). The MEREC method is in the category of objective criteria weighting methods, which uses the effect of removing each criterion on the performance of alternatives to determine the weight of the criteria (Shanmugasundar et al., 2022). Higher weights

are assigned to criteria that have greater effects on the performance of alternatives. First, in the MEREC method, measures for the performance of the alternatives are defined. In doing so, a simple logarithmic measure is used with equal weights to calculate the performance of the alternative. In order to identify the effects of removing each criterion, the measure of absolute deviation is used, which reflects the differences between the overall performance of the alternative and its effect in removing the criteria. The following steps are used to calculate the objective weights of the criteria using the MEREC method (Keshavarz-Ghorabae et al., 2021).

#### Step 1: Constructing the decision matrix.

The decision matrix shows the scores or values of each alternative in relation to each criterion. The elements of this matrix are denoted by  $x_{ij}$  and should be greater than zero ( $x_{ij} > 0$ ). If the values are negative, they should be transformed into positive values using the appropriate technique. Suppose there are  $n$  alternatives and  $m$  criteria, the form of the decision matrix is as follows:

$$X = \begin{bmatrix} x_{11} & x_{12} & \cdots & x_{1j} & \cdots & x_{1m} \\ x_{21} & x_{22} & \cdots & x_{2j} & \cdots & x_{2m} \\ \vdots & \vdots & \ddots & \vdots & \ddots & \vdots \\ x_{i1} & x_{i2} & \cdots & x_{ij} & \cdots & x_{im} \\ \vdots & \vdots & \ddots & \vdots & \ddots & \vdots \\ x_{n1} & x_{n2} & \cdots & x_{nj} & \cdots & x_{nm} \end{bmatrix} \quad (1)$$

#### Step 2: Normalization of the decision matrix ( $N$ ).

In this step, a simple linear normalization is used to scale the elements of the decision matrix. The elements of the normalized matrix are marked with  $n_{ij}^x$ . If  $\mathcal{B}$  shows a set of useful criteria and  $\mathcal{H}$  represents a set of non-useful criteria, the following normalization equation can be used:

$$n_{ij}^x = \begin{cases} \frac{\min_k x_{kj}}{k} & \text{if } j \in \mathcal{B} \\ \frac{x_{ij}}{\max_k x_{kj}} & \text{if } j \in \mathcal{H} \end{cases} \quad (2)$$

It should be noted here that the normalization process is similar but different from the process

in methods such as WASPAS. The difference is in switching between useful and non-useful criteria formulas. Unlike other studies, here all criteria are transformed into normalized criteria types (Keshavarz-Ghorabae et al., 2021).

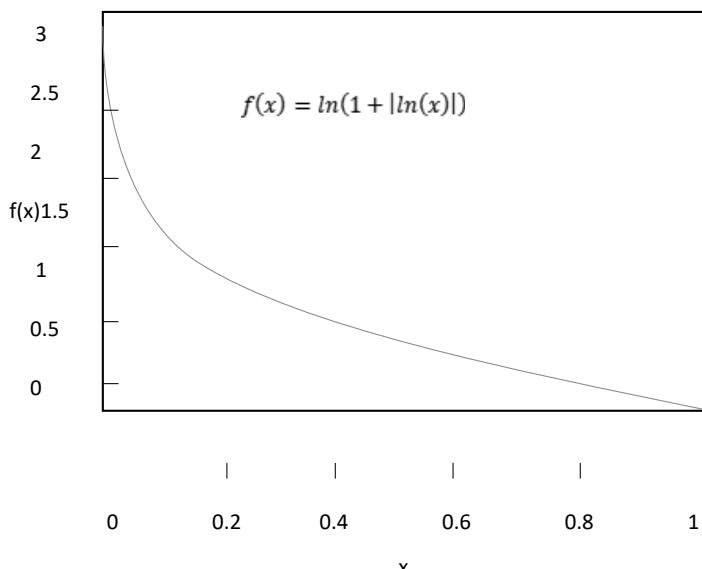
*Step 3:* Calculation of the total performance of the alternatives ( $S_i$ ).

In this phase, a logarithmic measure with equal criteria weights is applied to obtain the overall

performance of the alternatives. This measure is based on the non-linear function shown in Figure 1. According to the normalized value obtained in the previous phase, it can be ensured that smaller values  $n_{ij}^x$  give higher performance values ( $S_i$ ). The following equation is used for these calculations:

$$S_i = \ln \left( 1 + \left( \frac{1}{m} \sum_j |\ln(n_{ij}^x)| \right) \right) \quad (3)$$

**Figure 1.** Weights of comparative analysis



*Step 4:* Calculating the performance of the alternatives with the removal of each criterion.

In this phase, logarithmic measures are used in the same way as in the previous step. The difference between this step and step 3 is that the performance of the alternatives is determined by removing each criterion separately. Thus,  $m$  performance sets are associated with  $m$  criteria. Denote by  $S'_{ij}$  the total performance of the  $i$ -th alternative in connection with the removal of the  $j$ -th criterion. In this step, the following equation is used for the calculation:

$$E_j = \sum_i |S'_{ij} - S_i| \quad (5)$$

$$S'_{ij} = \ln \left( 1 + \left( \frac{1}{m} \sum_{k,k \neq j} |\ln(n_{ik}^x)| \right) \right) \quad (4)$$

*Step 5:* Calculation of the sum of absolute deviations.

In this step, calculation effect of removing the  $j$ -th criterion is calculated based on the values obtained in steps 3 and 4. Let's denote by  $E_j$  the effect of removing the  $j$ -th criterion. The calculation of the value of  $E_j$  is performed using the following equation:

**Step 6:** Determination of the final weight of the criteria.

In this step, the actual weight of the criterion is calculated using the removal effect ( $E_j$ ) in step 5. Let us denote  $w_j$  the weight of the  $j$ -th criterion. The following equation is used to calculate  $w_j$ :

$$w_j = \frac{E_j}{\sum_k E_k} \quad (6)$$

## 2.2. WASPAS method

WASPAS (Weighted Aggregates Sum Product Assessment) was proposed by Zavadskas et al. (2012). It respects the unique combination of two well-known approaches of multi-criteria decision making (MCDM - Multi-Criteria Decision Making): the method of weighted sums (WS - Weighted Sum) and the method of weighted products (WP - Weighted Product). The WASPAS method is used to solve various complex problems in multi-criteria decision-making (for example, production decision-making) (Chakraborty & Zavadskas, 2014; Zavadskas et al., 2013a,b). An advanced fuzzy WASPAS method was developed for solving complex problems under uncertainty. The WASPAS method procedure consists of the following steps (Urosevic et al., 2017):

**Step 1:** Determining the optimal performance rating for each criterion.

The optimal performance rating is calculated as follows:

$$x_{0j} = \begin{cases} \max_i x_{ij}; & j \in \Omega_{\max} \\ \min_i x_{ij}; & j \in \Omega_{\min} \end{cases}, \quad (7)$$

where:  $x_{0j}$  denotes the optimal performance rating of the  $i$ -th criterion,  $\Omega_{\max}$  denotes the benefit criterion (the higher the value, the better),  $\Omega_{\min}$  denotes the set of cost criteria (the lower the value, the better),  $m$  denotes the number of alternatives ( $i = 0, 1, \dots, m$ ), and  $n$  denotes the number of criteria ( $j = 0, 1, \dots, n$ ).

**Step 2:** Determination of the normalized decision matrix.

The normalized performance rating is calculated as follows:

$$r_{ij} = \begin{cases} \frac{x_{ij}}{x_{0j}}; & j \in \Omega_{\max} \\ \frac{x_{0j}}{x_{ij}}; & j \in \Omega_{\min} \end{cases}, \quad (8)$$

where:  $r_{ij}$  denotes the normalized performance rating of the  $i$ -th alternative in relation to the  $j$ -th criterion.

**Step 3:** Calculation of the relative importance of the  $i$ -th alternative based on the WS method.

The relative importance of  $i$ -th alternative, based on the WS method, is calculated as follows:

$$Q_i^{(1)} = \sum_{j=1}^n w_j r_{ij}, \quad (9)$$

where:  $Q_i^{(1)}$  indicates the relative importance of the  $i$ -th alternative in relation to the  $j$ -th criterion, based on the WS method.

**Step 4:** Calculation of the relative importance of the  $i$ -th alternative, based on the bzi WP method.

The relative importance of the  $i$ -th alternative, based on the WP method, is calculated as follows:

$$Q_i^{(2)} = \prod_{j=1}^n r_{ij}^{w_j}, \quad (10)$$

where:  $Q_i^{(2)}$  denotes the relative importance of the  $i$ -th alternative in relation to the  $j$ -th criterion, based on the WP method.

**Step 5:** Calculating the overall relative importance for each alternative.

The total relative importance (common generalized criterion of weight aggregations of additive and multiplicative methods) (Zavadskas et al., 2012) is calculated as follows:

$$Q_i = \lambda Q_i^{(1)} + (1 - \lambda) Q_i^{(2)} = \lambda \sum_{j=1}^n w_j r_{ij} + (1 - \lambda) \prod_{j=1}^n r_{ij}^{w_j} \quad (11)$$

where:  $\lambda$  is the coefficient and  $\lambda \in [0, 1]$ .

When the decision makers have no preference for the coefficient, the value is 0.5, and the equation is expressed as:

$$Q_i = 0.5Q_i^{(1)} + 0.5Q_i^{(2)} = 0.5 \sum_{j=1}^n w_j r_{ij} + 0.5 \prod_{j=1}^n r_{ij}^{w_j} \quad (12)$$

#### 4. RESULTS AND DISCUSSION

When analyzing the performance of the Serbian economy based on the MEREC-WASPAS method, key indicators were taken as criteria. Alternatives were observed for individual years in the period 2010 - 2021. Criteria, alternatives and relevant initial data are shown in Table 1.

**Table 1.** Performance indicators of the Serbian economy

|                   | Real GDP growth (in %) |      | Consumer prices (in % compared to the same month of the previous year) |        | NBS foreign exchange reserves (in millions of euros) |        | Export of goods and services (in millions of euros) |      | Import of goods and services (in millions of euros) |      | The current account of the balance of payments (in millions of euros) |        | Unemployment according to the Survey (in %) |        | Earnings (average for period of time, in euros) |  | Consolidated external financial result (in % of GDP) |  | Public debt of the Republic of Serbia (central level of the state, in % of GDP) |  | Exchange rate of the dinar against the dollar (average in the period) |  | Exchange rate of the dinar against the euro (average in the period) |  | GDP (in millions of euros) |  |
|-------------------|------------------------|------|--|--------|--|--------|---|------|---|------|---|--------|---|--------|---|--|--|--|---|--|---|--|---|--|----------------------------|--|
|                   | C1                     | C2   | C3   | C4     | C5   | C6     | C7  | C8   | C9  | C10  | C11   | C12    | C13   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| A1                | 2010                   | 0.7  | 10.3   | 10.002 | 9.515  | 14.244 | -2.037  | 20.9 | 331.8   | -4.3 | 39.5  | 77.91  | 103.04                                      | 31.546 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A2                | 2011                   | 2    | 7  | 12.058 | 11.145   | 16.487 | -3.656  | 24.9 | 372.5   | -4.5 | 42.8  | 73.34  | 101.95                                      | 35.432 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A3                | 2012                   | -0.7 | 12.2   | 10.915 | 11.469   | 16.992 | -3.671  | 25.9 | 366.1   | -6.4 | 52.9  | 88.12  | 113.13                                      | 33.679 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A4                | 2013                   | 2.9  | 2.2  | 11.189 | 13.937   | 17.782 | -2.098  | 24   | 388.5   | -5.1 | 56  | 85.17  | 113.14                                      | 36.427 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A5                | 2014                   | -1.6 | 1.7  | 9.907  | 14.451   | 18.096 | -1.985  | 20.6 | 379.8   | -6.2 | 66.2  | 88.54  | 117.31                                      | 35.467 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A6                | 2015                   | 1.8  | 1.5  | 10.378 | 15.728   | 18.643 | -1.234  | 18.9 | 367.9   | -3.5 | 70  | 108.85 | 120.73                                      | 35.740 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A7                | 2016                   | 3.3  | 1.6  | 10.205 | 17.385   | 19.597 | -1.075  | 16.4 | 374.5   | -1.2 | 67.7  | 111.29 | 123.12                                      | 36.779 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A8                | 2017                   | 2.1  | 3  | 9.962  | 19.312   | 22.343 | -2.051  | 14.5 | 394.5   | 1.1  | 57.8  | 107.5  | 121.34                                      | 39.235 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A9                | 2018                   | 4.5  | 2  | 11.262 | 21.166   | 25.257 | -2.076  | 13.7 | 419.8   | 0.6  | 53.6  | 100.28 | 118.27                                      | 42.892 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A10               | 2019                   | 4.3  | 1.9  | 13.378 | 23.349   | 27.960 | -3.161  | 11.2 | 466   | -0.2 | 51.9  | 105.28 | 117.85                                      | 46.005 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A11               | 2020                   | -0.9 | 1.3  | 13.492 | 22.271   | 26.370 | -1.929  | 9.7  | 510.9   | -8   | 57  | 103.03 | 117.58                                      | 46.815 |   |  |  |  |   |  |   |  |   |  |                            |  |
| A12               | 2021                   | 7.5  | 7.9  | 16.455 | 28.583   | 33.109 | -2.296  | 11   | 560.2   | -4.1 | 56.5  | 99.49  | 117.57                                      | 53.329 |   |  |  |  |   |  |   |  |   |  |                            |  |
| <b>Statistics</b> |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| Mean              |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| Median            |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| Std. Deviation    |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| The minimum       |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |
| Maximum           |                        |      |  |        |  |        |   |      |   |      |   |        |   |        |   |  |  |  |   |  |   |  |   |  |                            |  |

Source: National Bank of Serbia

In this paper, we will determine the weighting coefficients of the selection criteria using the MEREC method. (All calculations and results

in this paper are the author's) Tables 2 - 6 show the calculations and results of the MEREC method.

**Table 2.** Initial matrix

| kind of criteria | 1    | 1    | 1      | 1      | 1      | 1      | 1    | -1    | 1    | 1    | 1      | 1      | 1      | 1 |
|------------------|------|------|--------|--------|--------|--------|------|-------|------|------|--------|--------|--------|---|
|                  | C1   | C2   | C3     | C4     | C5     | C6     | C7   | C8    | C9   | C10  | C11    | C12    | C13    |   |
| A1               | 0.7  | 10.3 | 10.002 | 9.515  | 14.244 | -2.037 | 20.9 | 331.8 | -4.3 | 39.5 | 77.91  | 103.04 | 31.546 |   |
| A2               | 2    | 7    | 12.058 | 11.145 | 16.487 | -3.656 | 24.9 | 372.5 | -4.5 | 42.8 | 73.34  | 101.95 | 35.432 |   |
| A3               | -0.7 | 12.2 | 10.915 | 11.469 | 16.992 | -3.671 | 25.9 | 366.1 | -6.4 | 52.9 | 88.12  | 113.13 | 33.679 |   |
| A4               | 2.9  | 2.2  | 11.189 | 13.937 | 17.782 | -2.098 | 24   | 388.5 | -5.1 | 56   | 85.17  | 113.14 | 36.427 |   |
| A5               | -1.6 | 1.7  | 9.907  | 14.451 | 18.096 | -1.985 | 20.6 | 379.8 | -6.2 | 66.2 | 88.54  | 117.31 | 35.467 |   |
| A6               | 1.8  | 1.5  | 10.378 | 15.728 | 18.643 | -1.234 | 18.9 | 367.9 | -3.5 | 70   | 108.85 | 120.73 | 35.74  |   |
| A7               | 3.3  | 1.6  | 10.205 | 17.385 | 19.597 | -1.075 | 16.4 | 374.5 | -1.2 | 67.7 | 111.29 | 123.12 | 36.779 |   |
| A8               | 2.1  | 3    | 9.962  | 19.312 | 22.343 | -2.051 | 14.5 | 394.5 | 1.1  | 57.8 | 107.5  | 121.34 | 39.235 |   |
| A9               | 4.5  | 2    | 11.262 | 21.166 | 25.257 | -2.076 | 13.7 | 419.8 | 0.6  | 53.6 | 100.28 | 118.27 | 42.892 |   |
| A10              | 4.3  | 1.9  | 13.378 | 23.349 | 27.96  | -3.161 | 11.2 | 466   | -0.2 | 51.9 | 105.28 | 117.85 | 46.005 |   |
| A11              | -0.9 | 1.3  | 13.492 | 22.271 | 26.37  | -1.929 | 9.7  | 510.9 | -8   | 57   | 103.03 | 117.58 | 46.815 |   |
| A12              | 7.5  | 7.9  | 16.455 | 28.583 | 33.109 | -2.296 | 11   | 560.2 | -4.1 | 56.5 | 99.49  | 117.57 | 53.329 |   |
| MAX              | 7.5  | 12.2 | 10.205 | 28.583 | 33.109 | -1.075 | 25.9 | 560.2 | 1.1  | 70   | 111.29 | 123.12 | 53.329 |   |
| MIN              | -1.6 | 1.3  | 9.907  | 9.515  | 14.244 | -3.671 | 9.7  | 331.8 | -8   | 39.5 | 73.34  | 101.95 | 31.546 |   |

**Table 3.** Normalized matrix

| Normalized Matrix | C1     | C2    | C3    | C4    | C5    | C6    | C7    | C8    | C9      | C10   | C11   | C12   | C13   |
|-------------------|--------|-------|-------|-------|-------|-------|-------|-------|---------|-------|-------|-------|-------|
| A1                | -2.286 | 0.126 | 0.991 | 1.000 | 1.000 | 0.000 | 0.464 | 0.592 | 0.000   | 1.000 | 0.941 | 0.989 | 1.000 |
| A2                | -0.800 | 0.186 | 0.822 | 0.854 | 0.864 | 0.000 | 0.390 | 0.665 | 0.000   | 0.923 | 1.000 | 1.000 | 0.890 |
| A3                | 0.000  | 0.107 | 0.908 | 0.830 | 0.838 | 0.000 | 0.375 | 0.654 | 0.000   | 0.747 | 0.832 | 0.901 | 0.937 |
| A4                | -0.552 | 0.591 | 0.885 | 0.683 | 0.801 | 0.000 | 0.404 | 0.694 | 0.000   | 0.705 | 0.861 | 0.901 | 0.866 |
| A5                | 0.000  | 0.765 | 1.000 | 0.658 | 0.787 | 0.000 | 0.471 | 0.678 | 0.000   | 0.597 | 0.828 | 0.869 | 0.889 |
| A6                | -0.889 | 0.867 | 0.955 | 0.605 | 0.764 | 0.000 | 0.513 | 0.657 | 0.000   | 0.564 | 0.674 | 0.844 | 0.883 |
| A7                | -0.485 | 0.813 | 0.001 | 0.547 | 0.727 | 0.000 | 0.591 | 0.669 | 0.000   | 0.583 | 0.659 | 0.828 | 0.858 |
| A8                | -0.762 | 0.433 | 0.994 | 0.493 | 0.638 | 0.000 | 0.669 | 0.704 | -7.273  | 0.683 | 0.682 | 0.840 | 0.804 |
| A9                | -0.356 | 0.650 | 0.880 | 0.450 | 0.564 | 0.000 | 0.708 | 0.749 | -13.333 | 0.737 | 0.731 | 0.862 | 0.735 |
| A10               | -0.372 | 0.684 | 0.741 | 0.408 | 0.509 | 0.000 | 0.866 | 0.832 | 0.000   | 0.761 | 0.697 | 0.865 | 0.686 |
| A11               | 0.000  | 1.000 | 0.734 | 0.427 | 0.540 | 0.000 | 1.000 | 0.912 | 0.000   | 0.693 | 0.712 | 0.867 | 0.674 |
| A12               | -0.213 | 0.165 | 0.602 | 0.333 | 0.430 | 0.000 | 0.882 | 1.000 | 0.000   | 0.699 | 0.737 | 0.867 | 0.592 |

**Table 4.** Ln(x)

| Ln(x) | C1    | C2    | C3    | C4    | C5    | C6    | C7    | C8    | C9    | C10   | C11   | C12   | C13   | Sum    | Si    |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--------|-------|
| A1    | 0.000 | 2.070 | 0.010 | 0.000 | 0.000 | 0.000 | 0.768 | 0.524 | 0.000 | 0.000 | 0.060 | 0.011 | 0.000 | 3.442  | 0.235 |
| A2    | 0.000 | 1.684 | 0.196 | 0.158 | 0.146 | 0.000 | 0.943 | 0.408 | 0.000 | 0.080 | 0.000 | 0.000 | 0.116 | 3.732  | 0.252 |
| A3    | 0.000 | 2.239 | 0.097 | 0.187 | 0.176 | 0.000 | 0.982 | 0.425 | 0.000 | 0.292 | 0.184 | 0.104 | 0.065 | 4.752  | 0.312 |
| A4    | 0.000 | 0.526 | 0.122 | 0.382 | 0.222 | 0.000 | 0.906 | 0.366 | 0.000 | 0.349 | 0.150 | 0.104 | 0.144 | 3.270  | 0.224 |
| A5    | 0.000 | 0.268 | 0.000 | 0.418 | 0.239 | 0.000 | 0.753 | 0.389 | 0.000 | 0.516 | 0.188 | 0.140 | 0.117 | 3.030  | 0.209 |
| A6    | 0.000 | 0.143 | 0.046 | 0.503 | 0.269 | 0.000 | 0.667 | 0.420 | 0.000 | 0.572 | 0.395 | 0.169 | 0.125 | 3.310  | 0.227 |
| A7    | 0.000 | 0.208 | 6.937 | 0.603 | 0.319 | 0.000 | 0.525 | 0.403 | 0.000 | 0.539 | 0.417 | 0.189 | 0.153 | 10.293 | 0.583 |
| A8    | 0.000 | 0.836 | 0.006 | 0.708 | 0.450 | 0.000 | 0.402 | 0.351 | 0.000 | 0.381 | 0.382 | 0.174 | 0.218 | 3.908  | 0.263 |
| A9    | 0.000 | 0.431 | 0.128 | 0.800 | 0.573 | 0.000 | 0.345 | 0.289 | 0.000 | 0.305 | 0.313 | 0.148 | 0.307 | 3.639  | 0.247 |
| A10   | 0.000 | 0.379 | 0.300 | 0.898 | 0.674 | 0.000 | 0.144 | 0.184 | 0.000 | 0.273 | 0.362 | 0.145 | 0.377 | 3.737  | 0.253 |
| A11   | 0.000 | 0.000 | 0.309 | 0.850 | 0.616 | 0.000 | 0.000 | 0.092 | 0.000 | 0.367 | 0.340 | 0.143 | 0.395 | 3.111  | 0.215 |
| A12   | 0.000 | 1.804 | 0.507 | 1.100 | 0.843 | 0.000 | 0.126 | 0.000 | 0.000 | 0.358 | 0.305 | 0.143 | 0.525 | 5.712  | 0.364 |

**Table 5.** S'ij

| S'ij | C1    | C2    | C3    | C4    | C5    | C6    | C7    | C8    | C9    | C10   | C11   | C12   | C13   |
|------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| A1   | 0.235 | 0.100 | 0.234 | 0.235 | 0.235 | 0.000 | 0.187 | 0.203 | 0.000 | 0.235 | 0.231 | 0.234 | 0.235 |
| A2   | 0.252 | 0.146 | 0.241 | 0.243 | 0.244 | 0.000 | 0.194 | 0.228 | 0.000 | 0.248 | 0.252 | 0.252 | 0.245 |
| A3   | 0.000 | 0.177 | 0.306 | 0.301 | 0.302 | 0.000 | 0.255 | 0.287 | 0.000 | 0.295 | 0.301 | 0.306 | 0.308 |
| A4   | 0.224 | 0.191 | 0.217 | 0.201 | 0.211 | 0.000 | 0.167 | 0.202 | 0.000 | 0.203 | 0.215 | 0.218 | 0.215 |
| A5   | 0.000 | 0.193 | 0.209 | 0.183 | 0.194 | 0.000 | 0.161 | 0.185 | 0.000 | 0.177 | 0.198 | 0.201 | 0.202 |
| A6   | 0.227 | 0.218 | 0.224 | 0.196 | 0.210 | 0.000 | 0.185 | 0.201 | 0.000 | 0.191 | 0.202 | 0.216 | 0.219 |
| A7   | 0.583 | 0.574 | 0.230 | 0.557 | 0.569 | 0.000 | 0.560 | 0.566 | 0.000 | 0.560 | 0.565 | 0.575 | 0.577 |
| A8   | 0.263 | 0.212 | 0.262 | 0.220 | 0.236 | 0.000 | 0.239 | 0.242 | 0.263 | 0.240 | 0.240 | 0.252 | 0.250 |
| A9   | 0.247 | 0.221 | 0.239 | 0.198 | 0.212 | 0.000 | 0.226 | 0.229 | 0.247 | 0.228 | 0.228 | 0.238 | 0.228 |
| A10  | 0.253 | 0.230 | 0.235 | 0.198 | 0.212 | 0.000 | 0.244 | 0.242 | 0.000 | 0.236 | 0.231 | 0.244 | 0.230 |
| A11  | 0.000 | 0.215 | 0.195 | 0.160 | 0.176 | 0.000 | 0.215 | 0.209 | 0.000 | 0.192 | 0.193 | 0.206 | 0.190 |
| A12  | 0.364 | 0.263 | 0.337 | 0.304 | 0.318 | 0.000 | 0.357 | 0.364 | 0.000 | 0.345 | 0.348 | 0.357 | 0.336 |

**Table 6.** Ej

| Ej      | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     | C9     | C10    | C11    | C12    | C13       |
|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|
| A1      | 0.000  | 0.135  | 0.001  | 0.000  | 0.000  | 0.000  | 0.048  | 0.032  | 0.000  | 0.000  | 0.004  | 0.001  | 0.000     |
| A2      | 0.000  | 0.106  | 0.012  | 0.009  | 0.009  | 0.000  | 0.058  | 0.025  | 0.000  | 0.005  | 0.000  | 0.000  | 0.007     |
| A3      | 0.000  | 0.135  | 0.005  | 0.011  | 0.010  | 0.000  | 0.057  | 0.024  | 0.000  | 0.017  | 0.010  | 0.006  | 0.004     |
| A4      | 0.000  | 0.033  | 0.008  | 0.024  | 0.014  | 0.000  | 0.057  | 0.023  | 0.000  | 0.022  | 0.009  | 0.006  | 0.009     |
| A5      | 0.000  | 0.017  | 0.000  | 0.026  | 0.015  | 0.000  | 0.048  | 0.025  | 0.000  | 0.033  | 0.012  | 0.009  | 0.007     |
| A6      | 0.000  | 0.009  | 0.003  | 0.031  | 0.017  | 0.000  | 0.042  | 0.026  | 0.000  | 0.036  | 0.025  | 0.010  | 0.008     |
| A7      | 0.000  | 0.009  | 0.354  | 0.026  | 0.014  | 0.000  | 0.023  | 0.017  | 0.000  | 0.023  | 0.018  | 0.008  | 0.007     |
| A8      | 0.000  | 0.051  | 0.000  | 0.043  | 0.027  | 0.000  | 0.024  | 0.021  | 0.000  | 0.023  | 0.023  | 0.010  | 0.013     |
| A9      | 0.000  | 0.026  | 0.008  | 0.049  | 0.035  | 0.000  | 0.021  | 0.017  | 0.000  | 0.019  | 0.019  | 0.009  | 0.019     |
| A10     | 0.000  | 0.023  | 0.018  | 0.055  | 0.041  | 0.000  | 0.009  | 0.011  | 0.000  | 0.016  | 0.022  | 0.009  | 0.023     |
| A11     | 0.000  | 0.000  | 0.019  | 0.054  | 0.039  | 0.000  | 0.000  | 0.006  | 0.000  | 0.023  | 0.021  | 0.009  | 0.025     |
| A12     | 0.000  | 0.101  | 0.027  | 0.061  | 0.046  | 0.000  | 0.007  | 0.000  | 0.000  | 0.019  | 0.016  | 0.008  | 0.028     |
| SUM     | 0.000  | 0.644  | 0.455  | 0.390  | 0.266  | 0.000  | 0.393  | 0.227  | 0.000  | 0.235  | 0.179  | 0.085  | 0.149     |
| Weights | 0.0000 | 0.2131 | 0.1504 | 0.1289 | 0.0881 | 0.0000 | 0.1300 | 0.0752 | 0.0000 | 0.0777 | 0.0593 | 0.0281 | 0.0492    |
|         |        |        |        |        |        |        |        |        |        |        |        |        | Total Sum |

In the specific case, according to the results of the MEREC method, the following criteria are excluded: C1 - Real GDP growth (in %) , C6 - Current account of the balance of payments (in millions of euros) and C9 - Consolidated financial result (in % of GDP) . The most important criterion is C2 - NBS foreign exchange reserves (in millions of euros). Criterion C12 - The ex-

change rate of the dinar against the euro (average during the period) is of the least importance. The performance of the Serbian economy can therefore be significantly improved with the efficient management of foreign exchange reserves. Tables 7 - 11 show the calculations and results of the WASPAS method.

**Table 7.** Initial matrix

| Initial Matrix      |      |        |        |        |        |        |      |        |      |        |        |        |        |
|---------------------|------|--------|--------|--------|--------|--------|------|--------|------|--------|--------|--------|--------|
| weights of criteria | 0    | 0.2131 | 0.1504 | 0.1289 | 0.0881 | 0      | 0.13 | 0.0752 | 0    | 0.0777 | 0.0593 | 0.0281 | 0.0492 |
| kind of criteria    | 1    | 1      | 1      | 1      | 1      | 1      | 1    | -1     | 1    | 1      | 1      | 1      | 1      |
|                     | C1   | C2     | C3     | C4     | C5     | C6     | C7   | C8     | C9   | C10    | C11    | C12    | C13    |
| A1                  | 0.7  | 10.3   | 10.002 | 9.515  | 14.244 | -2.037 | 20.9 | 331.8  | -4.3 | 39.5   | 77.91  | 103.04 | 31.546 |
| A2                  | 2    | 7      | 12.058 | 11.145 | 16.487 | -3.656 | 24.9 | 372.5  | -4.5 | 42.8   | 73.34  | 101.95 | 35.432 |
| A3                  | -0.7 | 12.2   | 10.915 | 11.469 | 16.992 | -3.671 | 25.9 | 366.1  | -6.4 | 52.9   | 88.12  | 113.13 | 33.679 |
| A4                  | 2.9  | 2.2    | 11.189 | 13.937 | 17.782 | -2.098 | 24   | 388.5  | -5.1 | 56     | 85.17  | 113.14 | 36.427 |
| A5                  | -1.6 | 1.7    | 9.907  | 14.451 | 18.096 | -1.985 | 20.6 | 379.8  | -6.2 | 66.2   | 88.54  | 117.31 | 35.467 |
| A6                  | 1.8  | 1.5    | 10.378 | 15.728 | 18.643 | -1.234 | 18.9 | 367.9  | -3.5 | 70     | 108.85 | 120.73 | 35.74  |
| A7                  | 3.3  | 1.6    | 10.205 | 17.385 | 19.597 | -1.075 | 16.4 | 374.5  | -1.2 | 67.7   | 111.29 | 123.12 | 36.779 |
| A8                  | 2.1  | 3      | 9.962  | 19.312 | 22.343 | -2.051 | 14.5 | 394.5  | 1.1  | 57.8   | 107.5  | 121.34 | 39.235 |
| A9                  | 4.5  | 2      | 11.262 | 21.166 | 25.257 | -2.076 | 13.7 | 419.8  | 0.6  | 53.6   | 100.28 | 118.27 | 42.892 |
| A10                 | 4.3  | 1.9    | 13.378 | 23.349 | 27.96  | -3.161 | 11.2 | 466    | -0.2 | 51.9   | 105.28 | 117.85 | 46.005 |
| A11                 | -0.9 | 1.3    | 13.492 | 22.271 | 26.37  | -1.929 | 9.7  | 510.9  | -8   | 57     | 103.03 | 117.58 | 46.815 |
| A12                 | 7.5  | 7.9    | 16.455 | 28.583 | 33.109 | -2.296 | 11   | 560.2  | -4.1 | 56.5   | 99.49  | 117.57 | 53.329 |
| MAX                 | 7.5  | 12.2   | 10.205 | 28.583 | 33.109 | -1.075 | 25.9 | 560.2  | 1.1  | 70     | 111.29 | 123.12 | 53.329 |
| MIN                 | -1.6 | 1.3    | 9.907  | 9.515  | 14.244 | -3.671 | 9.7  | 331.8  | -8   | 39.5   | 73.34  | 101.95 | 31.546 |

**Table 8.** Normalized matrix

| Normalized Matrix   |        |        |        |        |        |        |        |        |        |        |        |        |        |
|---------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| weights of criteria | 0      | 0.2131 | 0.1504 | 0.1289 | 0.0881 | 0      | 0.13   | 0.0752 | 0      | 0.0777 | 0.0593 | 0.0281 | 0.0492 |
| kind of criteria    | 1      | 1      | 1      | 1      | 1      | 1      | 1      | -1     | 1      | 1      | 1      | 1      | 1      |
|                     | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     | C9     | C10    | C11    | C12    | C13    |
| A1                  | 0.0933 | 0.8443 | 0.0010 | 0.3329 | 0.4302 | 0.0000 | 0.8069 | 1.0000 | 0.0000 | 0.5643 | 0.7001 | 0.8369 | 0.5915 |
| A2                  | 0.2667 | 0.5738 | 0.0012 | 0.3899 | 0.4980 | 0.0000 | 0.9614 | 0.8907 | 0.0000 | 0.6114 | 0.6590 | 0.8281 | 0.6644 |
| A3                  | 0.0000 | 1.0000 | 0.0011 | 0.4013 | 0.5132 | 0.0000 | 1.0000 | 0.9063 | 0.0000 | 0.7557 | 0.7918 | 0.9189 | 0.6315 |
| A4                  | 0.3867 | 0.1803 | 0.0011 | 0.4876 | 0.5371 | 0.0000 | 0.9266 | 0.8541 | 0.0000 | 0.8000 | 0.7653 | 0.9189 | 0.6831 |
| A5                  | 0.0000 | 0.1393 | 0.0010 | 0.5056 | 0.5466 | 0.0000 | 0.7954 | 0.8736 | 0.0000 | 0.9457 | 0.7956 | 0.9528 | 0.6651 |
| A6                  | 0.2400 | 0.1230 | 0.0010 | 0.5503 | 0.5631 | 0.0000 | 0.7297 | 0.9019 | 0.0000 | 1.0000 | 0.9781 | 0.9806 | 0.6702 |
| A7                  | 0.4400 | 0.1311 | 1.0000 | 0.6082 | 0.5919 | 0.0000 | 0.6332 | 0.8860 | 0.0000 | 0.9671 | 1.0000 | 1.0000 | 0.6897 |
| A8                  | 0.2800 | 0.2459 | 0.0010 | 0.6756 | 0.6748 | 0.0000 | 0.5598 | 0.8411 | 1.0000 | 0.8257 | 0.9659 | 0.9855 | 0.7357 |
| A9                  | 0.6000 | 0.1639 | 0.0011 | 0.7405 | 0.7628 | 0.0000 | 0.5290 | 0.7904 | 0.5455 | 0.7657 | 0.9011 | 0.9606 | 0.8043 |
| A10                 | 0.5733 | 0.1557 | 0.0013 | 0.8169 | 0.8445 | 0.0000 | 0.4324 | 0.7120 | 0.0000 | 0.7414 | 0.9460 | 0.9572 | 0.8627 |
| A11                 | 0.0000 | 0.1066 | 0.0013 | 0.7792 | 0.7965 | 0.0000 | 0.3745 | 0.6494 | 0.0000 | 0.8143 | 0.9258 | 0.9550 | 0.8779 |
| A12                 | 1.0000 | 0.6475 | 0.0016 | 1.0000 | 1.0000 | 0.0000 | 0.4247 | 0.5923 | 0.0000 | 0.8071 | 0.8940 | 0.9549 | 1.0000 |

**Table 9.** Weighted normalized matrix

| Weighted<br>Normalized<br>Matrix | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     | C9     | C10    | C11    | C12    | C13    | Qi1    |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| A1                               | 0.0000 | 0.1799 | 0.0001 | 0.0429 | 0.0379 | 0.0000 | 0.1049 | 0.0752 | 0.0000 | 0.0438 | 0.0415 | 0.0235 | 0.0291 | 0.5790 |
| A2                               | 0.0000 | 0.1223 | 0.0002 | 0.0503 | 0.0439 | 0.0000 | 0.1250 | 0.0670 | 0.0000 | 0.0475 | 0.0391 | 0.0233 | 0.0327 | 0.5511 |
| A3                               | 0.0000 | 0.2131 | 0.0002 | 0.0517 | 0.0452 | 0.0000 | 0.1300 | 0.0682 | 0.0000 | 0.0587 | 0.0470 | 0.0258 | 0.0311 | 0.6709 |
| A4                               | 0.0000 | 0.0384 | 0.0002 | 0.0629 | 0.0473 | 0.0000 | 0.1205 | 0.0642 | 0.0000 | 0.0622 | 0.0454 | 0.0258 | 0.0336 | 0.5004 |
| A5                               | 0.0000 | 0.0297 | 0.0001 | 0.0652 | 0.0482 | 0.0000 | 0.1034 | 0.0657 | 0.0000 | 0.0735 | 0.0472 | 0.0268 | 0.0327 | 0.4924 |
| A6                               | 0.0000 | 0.0262 | 0.0002 | 0.0709 | 0.0496 | 0.0000 | 0.0949 | 0.0678 | 0.0000 | 0.0777 | 0.0580 | 0.0276 | 0.0330 | 0.5058 |
| A7                               | 0.0000 | 0.0279 | 0.1504 | 0.0784 | 0.0521 | 0.0000 | 0.0823 | 0.0666 | 0.0000 | 0.0751 | 0.0593 | 0.0281 | 0.0339 | 0.6543 |
| A8                               | 0.0000 | 0.0524 | 0.0001 | 0.0871 | 0.0595 | 0.0000 | 0.0728 | 0.0632 | 0.0000 | 0.0642 | 0.0573 | 0.0277 | 0.0362 | 0.5204 |
| A9                               | 0.0000 | 0.0349 | 0.0002 | 0.0955 | 0.0672 | 0.0000 | 0.0688 | 0.0594 | 0.0000 | 0.0595 | 0.0534 | 0.0270 | 0.0396 | 0.5055 |
| A10                              | 0.0000 | 0.0332 | 0.0002 | 0.1053 | 0.0744 | 0.0000 | 0.0562 | 0.0535 | 0.0000 | 0.0576 | 0.0561 | 0.0269 | 0.0424 | 0.5059 |
| A11                              | 0.0000 | 0.0227 | 0.0002 | 0.1004 | 0.0702 | 0.0000 | 0.0487 | 0.0488 | 0.0000 | 0.0633 | 0.0549 | 0.0268 | 0.0432 | 0.4792 |
| A12                              | 0.0000 | 0.1380 | 0.0002 | 0.1289 | 0.0881 | 0.0000 | 0.0552 | 0.0445 | 0.0000 | 0.0627 | 0.0530 | 0.0268 | 0.0492 | 0.6467 |

**Table 10.** Exponentially weighted matrix

| Exponentially<br>weighted<br>Matrix | C1     | C2     | C3     | C4     | C5     | C6     | C7     | C8     | C9     | C10    | C11    | C12    | C13    | Qi2    |
|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| A1                                  | 1.0000 | 0.9646 | 0.3528 | 0.8678 | 0.9284 | 0.0000 | 0.9725 | 1.0000 | 0.0000 | 0.9565 | 0.9791 | 0.9950 | 0.9745 | 0.0000 |
| A2                                  | 1.0000 | 0.8884 | 0.3628 | 0.8857 | 0.9404 | 0.0000 | 0.9949 | 0.9913 | 0.0000 | 0.9625 | 0.9756 | 0.9947 | 0.9801 | 0.0000 |
| A3                                  | 0.0000 | 1.0000 | 0.3574 | 0.8890 | 0.9429 | 0.0000 | 1.0000 | 0.9926 | 0.0000 | 0.9785 | 0.9863 | 0.9976 | 0.9776 | 0.0000 |
| A4                                  | 1.0000 | 0.6942 | 0.3588 | 0.9116 | 0.9467 | 0.0000 | 0.9901 | 0.9882 | 0.0000 | 0.9828 | 0.9843 | 0.9976 | 0.9814 | 0.0000 |
| A5                                  | 0.0000 | 0.6571 | 0.3523 | 0.9158 | 0.9482 | 0.0000 | 0.9707 | 0.9899 | 0.0000 | 0.9957 | 0.9865 | 0.9986 | 0.9801 | 0.0000 |
| A6                                  | 1.0000 | 0.6398 | 0.3547 | 0.9259 | 0.9507 | 0.0000 | 0.9599 | 0.9923 | 0.0000 | 1.0000 | 0.9987 | 0.9994 | 0.9805 | 0.0000 |
| A7                                  | 1.0000 | 0.6486 | 1.0000 | 0.9379 | 0.9548 | 0.0000 | 0.9423 | 0.9909 | 0.0000 | 0.9974 | 1.0000 | 1.0000 | 0.9819 | 0.0000 |
| A8                                  | 1.0000 | 0.7416 | 0.3526 | 0.9507 | 0.9659 | 0.0000 | 0.9274 | 0.9871 | 1.0000 | 0.9852 | 0.9979 | 0.9996 | 0.9850 | 0.0000 |
| A9                                  | 1.0000 | 0.6802 | 0.3591 | 0.9620 | 0.9764 | 0.0000 | 0.9205 | 0.9825 | 1.0000 | 0.9795 | 0.9938 | 0.9989 | 0.9893 | 0.0000 |
| A10                                 | 1.0000 | 0.6728 | 0.3685 | 0.9743 | 0.9852 | 0.0000 | 0.8967 | 0.9748 | 0.0000 | 0.9770 | 0.9967 | 0.9988 | 0.9928 | 0.0000 |
| A11                                 | 0.0000 | 0.6206 | 0.3690 | 0.9683 | 0.9802 | 0.0000 | 0.8801 | 0.9681 | 0.0000 | 0.9842 | 0.9954 | 0.9987 | 0.9936 | 0.0000 |
| A12                                 | 1.0000 | 0.9116 | 0.3802 | 1.0000 | 1.0000 | 0.0000 | 0.8946 | 0.9614 | 0.0000 | 0.9835 | 0.9934 | 0.9987 | 1.0000 | 0.0000 |

**Table 11.** Ranking

| Ranking | Alternatives | λ      |        |        |               | Ranking |
|---------|--------------|--------|--------|--------|---------------|---------|
|         |              | Qi1    | Qi2    | Qi     | Qi            |         |
|         | A1           | 0.5790 | 0.5790 | 0.5790 | 0.5790        | 4       |
|         | A2           | 0.5511 | 0.5511 | 0.5511 | 0.5511        | 5       |
|         | A3           | 0.6709 | 0.6709 | 0.6709 | <b>0.6709</b> | 1       |
|         | A4           | 0.5004 | 0.5004 | 0.5004 | 0.5004        | 10      |
|         | A5           | 0.4924 | 0.4924 | 0.4924 | 0.4924        | 11      |
|         | A6           | 0.5058 | 0.5058 | 0.5058 | 0.5058        | 8       |
|         | A7           | 0.6543 | 0.6543 | 0.6543 | 0.6543        | 2       |
|         | A8           | 0.5204 | 0.5204 | 0.5204 | 0.5204        | 6       |
|         | A9           | 0.5055 | 0.5055 | 0.5055 | 0.5055        | 9       |
|         | A10          | 0.5059 | 0.5059 | 0.5059 | 0.5059        | 7       |
|         | A11          | 0.4792 | 0.4792 | 0.4792 | 0.4792        | 12      |
|         | A12          | 0.6467 | 0.6467 | 0.6467 | 0.6467        | 3       |

Therefore, according to the results of the WASPAS method, the best performance of the Serbian economy was in 2012. The following are: 2016, 2021, 2010, 2011, 2017, 2019, 2015, 2018, 2013, 2014, and 2020. The performance of the Serbian economy was influenced by real GDP growth, consumer prices, foreign exchange reserves, export of goods and services, import of goods and services, unemployment, earnings, consolidated financial result, public debt, exchange rate and GDP. Lately, the performance of the Serbian economy has been affected to some extent by the global political climate, the Covid 19 pandemic and the energy crisis. With the increase in the reference interest rate, the increase in inflation and thus the effects on the performance of the Serbian economy are controlled to a certain extent. Effective control of these and other factors can significantly influence the achievement of the target performance of the Serbian economy.

## 5. CONCLUSION

The following can be concluded based on the results of the empirical research on the performance of the Serbian economy using the given methodology: In the specific case, by applying the MEREC method, the following criteria were excluded from the analysis: C1 - Real GDP growth (in %), C6 - Current account of the balance of payments (in millions of euros) and C9

- Consolidated financial result (in % of GDP). The most important criterion is C2 - NBS foreign exchange reserves (in millions of euros). Criterion C12 - The exchange rate of the dinar against the euro (average during the period) belongs to the least significant criteria. This means that the performance of the Serbian economy can be significantly improved with efficient management of foreign exchange reserves. According to the results of the WASPAS method, the best performance of the Serbian economy was in 2012. The following are: 2016, 2021, 2010, 2011, 2017, 2019, 2015, 2018, 2013, 2014, and 2020. The performance of the Serbian economy was influenced by real GDP growth, consumer prices, foreign exchange reserves, export of goods and services, import of goods and services, unemployment, earnings, consolidated financial result, public debt, exchange rate and GDP. It should be mentioned in particular that recently the performance of the Serbian economy has been affected to a certain extent by the global political climate, the Covid 19 pandemic and the energy crisis. With the increase in the reference interest rate, the increase in inflation and thus the effects on the performance of the Serbian economy are controlled to a certain extent. Effective control of these and other factors can significantly influence the achievement of the target performance of the Serbian economy.

## 6. REFERENCES

- Ayçin, E., & Arsu, T. (2021). Sosyal Gelişme Endeksine Göre Ülkelerin Değerlendirilmesi: MEREC ve MARCOS Yöntemleri ile Bir Uygulama. *İzmir Yönetim Dergisi*, 2(2), 75-88.
- Alam, T.E., González, A.D., & Raman, S. (2022). Benchmarking of academic departments using data envelopment analysis (DEA). *Journal of Applied Research in Higher Education*, Vol. aheadof-print No. ahead-of-print., 1-30. <https://doi.org/10.1108/JARHE-03-2021-0087>
- Amini, A., Alinezhad, A., & Yazdipoor, F. (2019). A TOPSIS, VIKOR and DEA integrated evaluation method with belief structure under uncertainty to rank alternatives. *International Journal of Advanced Operations Management*, 11(3), 171–188.
- Amin, G. R., & Hajjami, M. (2021). Improving DEA cross-efficiency optimization in portfolio selection. *Expert Systems with Applications*, 168, 114280.
- Amirteimoori, A., Mehdizadeh, S., & Kordrostami, S. (2022). Stochastic performance measurement in two-stage network processes: A data envelopment analysis approach. *Kybernetika*, 58(2), 200-217. DOI: 10.14736/kyb-2022-2-0200

- Andersen, P., & Petersen, N.C. (1993). A procedure for ranking efficient units in data envelopment analysis. *Management Science*, 39, 1261-1264.
- Banker, R.D., A. Charnes, A., & Cooper, WW (1984). Some models for estimating technical and scale inefficiencies in data envelopment analysis. *Management Science*, 30(9), 1078–1092.
- Bektaş, S. (2022). Türk Sigorta Sektörünün 2002-2021 Dönemi için MEREC, LOPCOW, COCOSO, EDAS ÇKKV Yöntemleri ile Performansının Değerlendirilmesi. *BDDK Bankacılık ve Finansal Piyasalar Dergisi*, 16, (2), 247-283.
- Chang, X., & Wang, X. (2020). Research performance evaluation of University Based on Super DEA Model. 2020 IEEE 9th Joint International Information Technology and Artificial Intelligence Conference (ITAIC), 1252-1255. doi: 10.1109/ITAIC49862.2020.9339131
- Chen, W., Gai, Y., & Gupta, P. (2018). Efficiency evaluation of fuzzy portfolio in different risk measures via DEA. *Annals of Operations Research*, 269(1), 103-127 DOI: <https://doi.org/10.1007/s10479-017-2411-9>
- Chen, W., Li, S. S., Zhang, J., & Mehlawat, M. K. (2020). A comprehensive model for fuzzy multi-objective portfolio selection based on DEA cross-efficiency model. *Soft computing*, 24(4), 2515-2526.
- Chen, W., Li, S. S., Mehlawat, M. K., Jia, L., & Kumar, A. (2021). Portfolio selection using data envelopment analysis cross-efficiency evaluation with undesirable fuzzy inputs and outputs. *International Journal of Fuzzy Systems*, 23(5), 1478-1509.
- Chen, Chunhua, Liu, Haohua, Tang, Lijun & Ren, Jianwei. (2021). A range adjusted measure of super-efficiency in integer-valued data envelopment analysis with undesirable outputs. *Journal of Systems Science and Information*, 9(4), 378-398. <https://doi.org/10.21078/JSSI-2021-378-21>
- Cooper, W. W., Park, K. S., & Pastor, J. T. (1999). RAM: a range adjusted measure of inefficiency for use with additive models, and relations to other models and measures in DEA. *Journal of Productivity analysis*, 11(1), 5-42 DOI: <https://doi.org/10.1023/A:1007701304281>
- Chakraborty, S., & Zavadskas, E. K. (2014). Applications of WASPAS method in manufacturing decision making. *Informatica*, 25(1), 1- 20.
- Demir, G. (2022). Analysis of the financial performance of the deposit banking sector in the Covid-19 period with LMAW-DNMA methods. *International Journal of Insurance and Finance*, 2(2), 17-36. <https://doi.org/10.52898/ijif.2022.7>
- Ecer, F., & Aycin, E. (2022). Novel comprehensive MEREC weighting-based score aggregation model for measuring innovation performance: The case of G7 countries. *Informatica*, 1-31, DOI 10.15388/22-INFOR494
- Ecer, F. (2020). *Multi-criteria Decision-making comprehensive approach from past to present*. Seçkin Publications.
- Durić, Z., Jakšić, M. & Krstić, A. (2020). DEA window analysis of insurance sector efficiency in the Republic of Serbia. *Economic Themes*, 58(3), 291-310. doi: 10.2478/ethemes-2020-0017
- Fenyves, V., & Tarnóczki, T. (2020). Data envelopment analysis for measuring performance in a competitive market. *Problems and Perspectives in Management*, 18(1), 315-325. doi:10.21511/ppm.18(1).2020.27
- Fotova Čiković, K., & Lozić, J. (2022). Application of data envelopment analysis (DEA) in information and communication technologies. *Tehnički glasnik*, 16 (1), 129-134. <https://doi.org/10.31803/tg-20210906103816>
- Guo, D., & Cai, Z.Q. (2020). Super-efficiency infeasibility in the presence of nonradial measurement. *Mathematical Problems in Engineering*, 2020 Article ID 6264852, 7 pages. <https://doi.org/10.1155/2020/6264852>

- Keshavarz-Ghorabae, M., Amiri, M., Zavadskas, E.K., Turskis, Z., & Antucheviciene, J. (2021). Determination of objective weights using a new method based on the removal effects of criteria (MEREC). *Symmetry*, 13, 525. <https://doi.org/10.3390/sym13040525>
- Lee, H.S., Chu, C.W., & J. Zhu, J. (2011). Super-efficiency DEA in the presence of infeasibility. *European Journal of Operational Research*, 212(1), 141–147.
- Liao, H., & Wu, X. (2020). DNMA: A double normalization-based multiple aggregation methods for multi-expert multi-criteria decision making. *Omega*, 94, 102058. <https://doi.org/10.1016/j.omega.2019.04.001>
- Lin, R. (2020). Cross-efficiency evaluation capable of dealing with negative data: A directional distance function based approach. *Journal of the Operational Research Society*, 71(3), 505-516.
- Lukic, R., Sokic, M., & Kljenak, D.V. (2017). Efficiency analysis of the banking sector in the Republic of Serbia. *Business Excellence and Management*, 7, 5–17.
- Lukic, R. (2018). Analysis of the efficiency of insurance companies. In: Insurance in the post-crisis era, Belgrade: Faculty of Economics, University of Belgrade. ISBN: 978-86-403-1548-7.
- Lukic, R., & Hadrovic Zekic, B. (2019). Evaluation of efficiency of trade companies in Serbia using the DEA approach. *Proceedings of the 19th International Scientific Conference Business Logistics In Modern Management* October 10-11, Osijek, Croatia, Josip Juraj Strossmayer University of Osijek, Faculty of Economics in Osijek, 145-165.
- Lukić, R., & Kozarević, E. (2019). Analysis of selected countries trade efficiency based on the DEA models. December 2019, Conference: The Sixth Scientific Conference with International Participation "Economy of Integration" ICEI 2019 - (E) Migrations And Competitiveness Of South-Eastern European Countries. At: Tuzla, Bosnia and Herzegovina, 61-71.
- Lukić, R., Hanić, H., & Bugarčić, M. (2020). Analysis of profitability and efficiency of trade in Serbia. *Economic Analusis*, 53(2), 39-50.
- Lukić, R. (2021). Evaluation of the efficiency of public companies in Serbia using the ARAS method. *Proceedings of the Conference*, 8, 43-53.
- Lukic, R. (2022) Analysis of efficiency factors of companies in Serbia based on artificial neural networks. *Анали Економског факултета у Суботици – The Annals of the Faculty of Economics in Subotica*, 58(47), 097-115. DOI: 10.5937/AnEkSub2247097L
- Lukic, R. (2022). Evaluation of financial performance and efficiency of companies in Serbia. *Journal of engineering management and competitiveness (JEMC)*, 12(2), 132-141. DOI: 10.5937/JEMC2202132L
- Lukic, R. (2022). Measurement and Analysis of the Dynamics of Financial Performance and Efficiency of Trade in Serbia Based on the DEA Super-Radial Model. *Review of International Comparative Management*, 23(5), 630-645. DOI: 10.24818/RMCI.2022.5.630
- Mandić, K., Delibašić, B., Knežević, S. & Benković, S. (2017). Analysis of the efficiency of insurance companies in Serbia using the fuzzy AHP and TOPSIS methods. *Economic Research*, 30(1), 550-565.
- Martić, M., & Savić, G. (2001). An application of DEA for comparative analysis and ranking of regions in Serbia with regards to social-economic development. *European Journal of Operational Research*, 132(2), 343-356. doi:10.1016/S0377- 2217(00)00156-9
- Mishra, A.R., Saha, A., Rani, P., & Hezam, I.M. et al., (2022). An Integrated Decision Support Framework Using Single-Valued-MEREC-MULTIMOORA for Low Carbon Tourism Strategy Assessment”, in IEEE Access, 10, 24411-24432.
- Nguyen, H.-Q., Nguyen, V.-T., Phan, D.-P., Tran, Q.-H., & Vu, N.-P. (2022). Multi-Criteria Decision Making in the PMEDM Process by Using MARCOS, TOPSIS, and MAIRCA Methods. *Appl. Sci.*, 12, 3720. <https://doi.org/10.3390/app12083720>

- Popović, G., Pucar, Đ., & Florentin Smarandache, F. (2022). Merec-Cobra Approach In E-Commerce Development Strategy Selection. *Journal of Process Management and New Technologies*, 10(3-4), 66-74.
- Zohreh Moghaddas, Z., Oukil, A., & Vaez-Ghasemi, M. (2022). Global multi-period performance evaluation - new model and productivity index. *RAIRO-Oper. Res.*, 56, 1503–1521. <https://doi.org/10.1051/ro/2022065>
- Park, W., & Kim, S.-G. (2022). Integrating quantitative and qualitative methodologies to build a national R&D plan using data envelopment analysis based on R&D stakeholders' perspectives. *PLoS ONE*, 17(3), e0265058. <https://doi.org/10.1371/journal.pone.0265058>
- Pamučar, D., Žižović, M., Biswas, S., & Božanić, D. (2021). A new Logarithm Methodology of additive weights (LMAW) for multi-criteria decision-making: application in logistics. *Facta Universitatis Series: Mechanical Engineering*, 19(3), Special Issue: 361-380. <https://doi.org/10.22190/FUME210214031P>
- Pendharkar, PC (2021). Hybrid radial basis function DEA and its applications to regression, segmentation and cluster analysis problems. *Machine Learning with Applications*, 6, 100092. <https://doi.org/10.1016/j.mlwa.2021.100092>.
- Podinovski, V.V., & Bouzdine-Chameeva, T. (2021). Optimal solutions of multiplier DEA models. *J Prod Anal*, 56, 45–68. <https://doi.org/10.1007/s11123-021-00610-3>
- Radonjić, Lj. (2020). Comparative Analysis of the Regional Efficiency in Serbia: DEA Approach Comparative Analysis of the Regional Efficiency in Serbia: DEA Approach. *Indistrija*, 48(2), 1-19. DOI: 10.5937/industrija48-24343
- Rasoulzadeh, M., Edalatpanah, S. A., Fallah, M., & Najafi, S. E. (2022). A multi-objective approach based on Markowitz and DEA cross-efficiency models for the intuitionistic fuzzy portfolio selection problem. *Decision Making: Applications in Management and Engineering*, 5(2), 241-259. <https://doi.org/10.31181/dmame0324062022>
- Rostamzadeh, R., Akbarian, O., Banaitis, A., & Soltani, Z. (2021). Application of DEA in benchmarking: a systematic literature review from 2003–2020. *Technological and Economic Development of Economy*, 27(1), 175-222. <https://doi.org/10.3846/tede.2021.13406>
- Sala-Garrido, R., Mocholí-Arce, M., Maziotis, A., & Molinos-Senante, M. (2023). Benchmarking the performance of water companies for regulatory purposes to improve its sustainability. *npj Clean Water* 6, 1. <https://doi.org/10.1038/s41545-022-00218-6>
- Shanmugasundar, G., Sapkota, G., Čep, R., & Kalita, K. (2022). Application of MEREC in Multi-Criteria Selection of Optimal Spray-Painting Robot. *Processes*, 10, 1172. <https://doi.org/10.3390/pr10061172>
- Stević, Ž., Miškić, S., Vojinović, D., Huskanović, E., Stanković, M., & Pamučar, D. (2022). Development of a Model for Evaluating the Efficiency of Transport Companies: PCA–DEA–MCDM Model. *Axioms*, 11, 140. <https://doi.org/10.3390/axioms11030140>
- Stojanović, I., Puška, A., & Selaković, M. (2022). A multi-criteria approach to the comparative analysis of the global innovation index on the example of the Western Balkan Countries. *Economics - Innovative And Economics Research Journal*, 10(2). <https://doi.org/10.2478/eoik-2022-0019>
- Toslak, M., Aktürk, B., & Ulutaş, A. (2022). MEREC ve WEDBA Yöntemleri ile Bir Lojistik Firmasının Yillara Göre Performansının Değerlendirilmesi. *Avrupa Bilim ve Teknoloji Dergisi*, (33), 363-372.
- Tone, K. (2002). A slacks-based measure of super-efficiency in data envelopment analysis. *European Journal of Operational Research*, 143, 32-41.
- Tsai, Chi-Mao, Lee, Hsuan-Shih, & Gan, Guo-Ya (2021). A new fuzzy DEA model for solving the MCDM problems in supplier selection. *Journal of Marine Science and Technology* : 29(1), Article 7. DOI: 10.51400/2709-6998.1006

- Urosevic, S., Karabasevic,D., Stanujkic,D., & Maksimovic,M. (2017). An approach personnel selection in the tourism industry based on the SWARA and the WASPAS methods. *Economic computation and economic cybernetics studies and research*, 51(1), 75-88.
- Vojteški Kljenak, D., & Lukić, R. (2022). Evaluation of the efficiency of providers of financial leasing in Serbia. *Glasnik društvenih nauka - Journal of Social Sciences*, 4, XIV, 113-144.
- Zavadskas, E.K., Turskis, Z., Antucheviciene, J., & Zakarevicius, A. (2012). Optimization of weighted aggregated sum product assessment. *Elektron. Elektrotehnika*, 122, 3-6.
- Zavadskas, E. K., Antucheviciene, J., Saparauskas, J., & Turskis, Z. (2013a). Multi-criteria assessment of facades' alternatives: peculiarities of ranking methodology. *Procedia Engineering*, 57, 107-112.
- Zavadskas, E. K., Antucheviciene, J., Saparauskas, J., & Turskis, Z. (2013b). MCDM methods WASPAS and MULTIMOORA: verification of robustness of methods when assessing alternative solutions. *Economic Computation and Economic Cybernetics Studies and Research*, 47(2), 5-20.
- Zhu, N., & He, K. (2023). The efficiency of major industrial enterprises in Sichuan province of China: A super slacks-based measure analysis. *Journal of Industrial and Management Optimization*, 19(2), 1328–1349. doi:10.3934/jimo.2021231

## ANALIZA POSLOVANJA PRIVREDE SRBIJE NA OSNOVU MEREC-WASPAS METODE

### SAŽETAK

Vrlo je izazovan problem analizirati učinak gospodarstva svake zemlje na temelju višekriterijskih metoda odlučivanja. Na osnovu toga, ovaj rad analizira performanse privrede Srbije na osnovu MEREC-WASPAS metode. Prema rezultatima WASPAS metode, najbolje rezultate srpsko gospodarstvo imalo je 2012. godine. Nakon toga slijede: 2016., 2021., 2010., 2011., 2017., 2019., 2015., 2018., 2013., 2014. i 2020. godina. Na srpsko gospodarstvo utjecali su rast realnog BDP-a, potrošačke cijene, devizne rezerve, izvoz roba i usluga, uvoz roba i usluga, nezaposlenost, zarade, konsolidirani finansijski rezultat, javni dug, tečaj i BDP. Učinkovita kontrola ovih i drugih čimbenika može značajno utjecati na postizanje ciljanog učinka gospodarstva Srbije. Povećanjem likvidnosti, solventnosti, stupnja otvorenosti privrede, kao i ublažavanjem izloženosti finansijskom riziku, moguće je utjecati i na poboljšanje performansi privrede Srbije. Osim toga, treba naglasiti da je u posljednje vrijeme na performanse srpskog gospodarstva u određenoj mjeri utjecala globalna politička klima, pandemija Covida 19 i energetska kriza.

**Ključne riječi:** performanse, determinante, srpsko gospodarstvo, MEREC-WASPAS metoda