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## THE ROLE OF REGIONAL COMPETENCE CENTERS IN LOCAL ECONOMIC DEVELOPMENT

**Abstract:** *Regional Centers of Competence (RCC) play a key role in local economic development by enabling better education, increased employability, and economic growth. These centers provide training in skills demanded by the labor market, thus increasing the employability of participants. The integration of practical training through collaboration with industry helps students acquire real work skills. Successful RCCs often have strong partnerships with local companies, allowing for training aligned with labor market needs. Providing internships and apprenticeships facilitates the transition from education to employment. Funding for RCCs comes from various sources, including EU funds, state incentives, and employers. The infrastructure and technological resources in RCCs support the learning process through adequate facilities, equipment, and qualified staff. Various types of support are available to participants, such as career counseling and mentorship during and after education. Research shows that RCCs have a significant role in local community development, but their success depends on effective management, sustainable funding, and close cooperation with industrial partners. Recommendations for further research are aimed at achieving synergistic effects of RCCs, educational institutions, and industry to ensure their long-term success and positive impact on the local community.*

**Keywords:** *Regional Centers of Competence; education; employability; economic growth; industrial collaboration; funding; infrastructure; practical training; mentorship; labor market*

### 1. Introduction

In recent years, migration from Eastern to Western Europe has become a significant trend, particularly driven by economic disparities and better employment opportunities (Eurostat, 2024). These migrations have substantially influenced labor markets, economic growth, and demographic structures in both regions. Key factors affecting the local economy include competitiveness, digital technologies, business regulation, social and economic inequality, and the shortening of supply chains, which is increasingly important for small and medium-sized enterprises (WTO, 2024). Regional competitiveness remains a critical area of research, with a focus on innovation, infrastructure, and human capital as key drivers (Huggins et al., 2019). While education is crucial for successful regional development, effective financial policies, a clear commitment from local governments to development goals, and transportation connectivity are also essential for sustainable growth (McCann & Ortega-Argilés, 2015; Rodri-

gue, 2024). According to the Vocational Education Act of the Republic of Croatia (Narodne novine, 2024), Regional Competence Centers (RCCs) are centers of excellence in vocational education, connecting educational institutions with industry and providing tailored training that meets labor market needs (Šćuric, 2014). However, few studies address RCCs as instruments of local economic development (Platform, 2020; SmartAgriHubs, 2024).

The aim of this paper is to explore how RCCs contribute to regional development through the enhancement of education, increased employability, and the stimulation of economic growth (Ambitio, 2024; Korber & Paier, 2014). The study employs a qualitative methodology, specifically content analysis, to provide an in-depth analysis of the contributions of RCCs to regional development. This methodology is based on approaches that have been previously used in relevant academic studies.

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The main research questions this paper seeks to answer include:

- How do RCC programs impact the employability of participants?
- How do industry partners contribute to the development of RCC curricula?
- What are the main sources of funding for RCCs?
- How do infrastructure and technological resources in RCCs support the learning process?
- What types of support are available to RCC participants?

## 2. Theoretical framework of the research

### 2.1 Ten Factors Hindering Regional Development

#### 1. Climate Change and Environmental Threats

Climate change and environmental threats pose significant obstacles to regional development due to their profound impacts on the environment, economy, and society. Extreme weather conditions, such as droughts, floods, or hurricanes, have substantial consequences on various elements of regional development, particularly agriculture, tourism, and infrastructure. Prolonged droughts reduce crop yields and can devastate agricultural lands, leading to food shortages and increased prices. Floods can destroy crops, contaminate water resources, and damage the infrastructure necessary for agriculture, while extreme temperatures affect the growth and quality of crops, as well as the overall health of livestock, thereby reducing productivity. The impact on infrastructure primarily pertains to the damage that weather events cause to roads, railways, and energy infrastructure, which can disrupt supply chains and incur significant repair costs (Kirshen, 2008). Regarding tourism, the major issues related to severe weather are the loss of visitors and increased safety risks. However, the impact of climate change extends beyond traditional industries like agriculture and tourism, significantly affecting high-tech industries that are crucial to the economies of developed nations. High-tech industries, such as semiconductor manufacturing, are highly sensitive to disruptions in global supply chains, which are increasingly vulnerable to extreme weather events and other climate-related disruptions. For instance, semiconductor manufacturing requires precise environmental conditions, and increasing temperatures, as well as humidity fluctuations, can adversely impact

production efficiency. Additionally, disruptions in the supply of rare earth elements and other critical materials due to climate-induced issues can severely hinder the production of high-tech goods (León & Daphne, 2023).

Moreover, climate change poses risks to critical infrastructure supporting high-tech industries, such as data centers. Data centers, essential for cloud computing and big data analytics, face higher cooling costs and increased energy consumption due to rising temperatures, which can impact their operational efficiency and increase overall costs (Jones et al., 2021).

Environmental degradation, including deforestation, soil and water pollution, loss of biodiversity, and soil erosion, also has long-term negative effects on regional development. Deforestation and pollution lead to the loss of natural resources, reducing forest resources that are crucial for economic activities, including the timber industry and ecotourism, and various soil and water contaminations that can affect agriculture or industrial production (Assessment, 2005). Furthermore, the deterioration of air and water quality negatively impacts the health of residents, increasing healthcare costs and reducing workforce productivity. While productivity in high-tech industries may not be directly determined by climate change, disruptions in infrastructure, increased operational costs, and supply chain delays indirectly affect productivity. The costs of rehabilitating degraded areas are high, reducing the availability of funds for other development projects. Due to the reduction of natural resources and environmental degradation, many communities can become economically vulnerable, increasing poverty and decreasing the quality of life (ILO, 2019 p. 3, 29, 86).

#### 2. Globalization and Economic Fluctuations

Dependence on global supply chains affects regional development due to high vulnerability to external shocks, loss of local autonomy, and economic instability. Vulnerability to external shocks is characterized by disruptions in supply chains and price fluctuations. Natural disasters, political instabilities, pandemics (such as COVID-19), or other global events can disrupt supply chains, leading to shortages of materials and products, a condition that can negatively impact local production and economic activities. Changes in global commodity prices can cause production cost instability, which particularly affects regions that



rely on importing key resources. Rather than a loss of local autonomy, the current trend of supply chain shortening is fostering the development of local and regional economies (Calvert, 2024). This shift encourages local industries to become integral parts of these shortened supply chains, enhancing their autonomy and resilience (Li et al. 2023). Furthermore, from a logistical standpoint, the growth of inventories to ensure business continuity, coupled with changes in supplier management paradigms, underscores the strengthening of local economies even within a global context (Shih, 2024). Regions relying heavily on global supply chains often lose control over key parts of their production processes, which can reduce their ability to adapt to local conditions and needs. The focus on global supply chains may weaken the development and sustainability of local industries, making them less competitive and resilient to external shocks (Gereffi, 2020). Economic instability in this context refers to changes in demand and financial risks (Baldwin & Freeman, 2022). Global supply chains are subject to changes in international demand, which can lead to sudden fluctuations in local economic activity. These fluctuations can cause financial losses for local entrepreneurs and businesses, making long-term planning and investment in development more challenging (OECD, 2023).

Foreign competition manifests in pressure on prices and profit margins, technological and innovation lag, and job losses. Increased foreign competition can lead to the import of cheaper products, which can reduce the profit margins of local producers and make it difficult for them to maintain competitiveness (Autor et al., 2020). Local companies that cannot compete with the prices of foreign products are often forced to reduce production or shut down entirely, negatively impacting regional economic development. Regions unable to keep up with rapid technological changes and innovations from global markets may fall behind in productivity and competitiveness (Acemoglu & Restrepo, 2019). Increased competition can deter investments in local companies, as investors often prefer globally competitive companies with higher profitability. Additionally, companies are increasingly relocating production to countries with lower labor costs, leading to unemployment and reduced income. Global competition can contribute to growth in developed regions, while less developed regions lag behind, increasing economic inequalities within the country (Baldwin & Freeman, 2022).

### 3. Technological Advancement and Digital Transformation

Technological advancement and digital transformation are reshaping labor markets, leading to both challenges and opportunities. While automation and robotics replace human labor in many industries, particularly in manufacturing, this technological shift also drives demand for new types of jobs. The transition in the labor market involves workers from traditional roles moving into new positions, often requiring reskilling or upskilling. For instance, jobs in fields such as data analysis, cybersecurity, and digital marketing are growing, while the need for repetitive manual tasks is diminishing. This transition is essential in leveling the labor market, as technological changes necessitate the movement of the workforce into emerging industries and roles (Acemoglu, 2017, Autor et al., 2020).

Additionally, while there is a growing need for highly educated workers with specialized skills, it is important to note that the demand for low-skilled labor persists, particularly in sectors that cannot easily be automated. Many EU countries are experiencing shortages of low-skilled workers, leading to an increase in labor imports to meet the demands of industries such as agriculture, construction, and caregiving (OECD, 2021, p. 5, 116.). This dual demand for both high-skilled and low-skilled labor highlights the complex dynamics of the current labor market. Contrary to the belief that significant investments are always required to leverage technological advancements, the rise of software-based startups presents a different narrative. Many startups, especially those focusing on digital solutions, require minimal initial investment and do not demand substantial infrastructure. These startups can rapidly scale with low overhead costs, relying on cloud computing and other digital tools to innovate and grow. This has democratized entrepreneurship, allowing more individuals to participate in the digital economy without the need for large capital investments (Ries, 2011, p.15). Thus, while technological advancement and digital transformation are driving significant changes in the labor market, they are also creating new opportunities for entrepreneurship and workforce realignment, ensuring that the economy continues to evolve in response to these shifts (Chinoracký & Čorejová, 2019).



#### 4. Demographic Changes and Migrations

Demographic changes, including aging populations and migration, present significant challenges and opportunities for regional development. While an aging population reduces the workforce and increases healthcare and social protection costs, migration can offer a potential solution by introducing younger, often highly motivated individuals into the workforce. However, if not managed effectively, migration can also lead to brain drain, social tensions, and regional inequalities. The challenges associated with migration include the potential for brain drain, where highly educated and talented workers leave their home regions, reducing local innovation capacities and limiting economic growth (Bloom, 2010). Additionally, large influxes of migrants can strain infrastructure, education, and healthcare services if not properly planned for. However, migration also presents significant opportunities for regional development, particularly when supported by effective migration management policies. Good migration management policies can harness the potential of migrants to contribute positively to the economy. For example, migrants can help alleviate labor shortages in key sectors, bring new skills and perspectives, and foster cultural diversity, which can lead to greater innovation and creativity. Integrating migrants into the society through education, language training, and employment opportunities can further enhance their contributions to the local economy and social cohesion (OECD, 2019, p. 136). Furthermore, successful integration policies ensure that migrants can fully participate in the economic, social, and cultural life of their new communities. This not only benefits the migrants themselves but also the broader society by enhancing social stability and reducing the risks of social exclusion and inequality. The development of inclusive policies that promote equal opportunities for migrants is therefore essential for maximizing the benefits of migration while mitigating potential challenges (UNHCR, 2021, p.132, Docquier, 2012).

#### 5. Economic Instability

Economic instability, including recessions, expansions, and inflation, is a natural part of the economic cycle and can have varied effects on regional development. During recessions, increased business uncertainty and reduced private investment can slow economic growth and limit opportunities for new projects. Government budgets may come under pressure due to declining tax revenues, reducing public investment in infra-

structure, education, and other key sectors vital for regional development. High unemployment rates during recessions can diminish the purchasing power of the population, complicating local economic recovery. Prolonged periods of unemployment can lead to skill loss and demotivation within the workforce, weakening a region's long-term competitiveness (Brand, 2015). However, recessions can also present unique opportunities for business development and innovation, particularly on a global scale. Economic downturns often lead to shifts in consumer behavior, cost structures, and market dynamics, which can open up new avenues for entrepreneurial ventures. For example, during recessions, there is often an increased demand for cost-effective products and services, which can spur innovation and the development of new business models (Cumming & Hornuf, 2018). Furthermore, companies that can effectively adapt to changing economic conditions may find opportunities to expand their market share or enter new markets as competitors struggle. Global businesses, in particular, may benefit from diversification strategies that take advantage of varying economic conditions across different regions. For instance, while one region may be experiencing a downturn, another may be in a phase of expansion, allowing global companies to balance risks and seize growth opportunities. Additionally, recessions can lead to lower costs for resources, including labor and materials, which can be advantageous for businesses looking to invest in new ventures or expand existing operations (Ghemawat, 2022, p. 3-6). Inflation, while often seen as a negative economic indicator, can also drive businesses to innovate and find more efficient ways of operating. Companies that successfully navigate inflationary pressures by improving productivity, cutting costs, or adopting new technologies may emerge stronger and more competitive in the long run (Jacobs, 2023).

#### 6. Changes in Policies and Regulations

Changes in policies and regulations, particularly tax policies and environmental regulations, can hinder regional development. High corporate and income taxes can discourage investments in the region by reducing the profitability of businesses, prompting entrepreneurs to invest in regions with more favorable tax conditions (Zodrow, 2006). This situation can also lead to capital flight to other regions or countries with lower taxes, reducing local investments and economic growth. A complex and inefficient tax system can increase administrative costs for businesses, making oper-





ations more difficult and reducing the region's competitiveness. Regarding tax incentives, businesses might exploit them without contributing to local development, resulting in a lack of sustainable benefits for the region. Strict environmental regulations can increase operational costs for businesses due to the need to implement technologies to reduce emissions and comply with other environmental standards. Increased business costs due to environmental regulations can reduce the competitiveness of local businesses in the global market, leading to a loss of market share and revenue. These regulations can also limit the development of certain industries critical for the region's economic growth, such as manufacturing and mining. Additionally, prolonged approval processes and compliance with environmental regulations can delay the realization of important infrastructure and industrial projects, slowing down regional development (Amber, 2013).

### 7. Social and Economic Inequality

High income inequality means that a significant portion of the population has low incomes, which reduces their purchasing power and limits local consumption. This can slow down the economic growth of the region as businesses experience lower sales. A greater concentration of income in the hands of a few people can lead to demand instability because wealthier individuals tend to save more rather than spend, unlike poorer individuals who spend a larger portion of their income (Stiglitz, 2012). Large income disparities can increase social tensions and lead to higher crime rates, which can destabilize the community and make the region less attractive for investments. Extreme inequality can weaken social cohesion and trust among residents, making cooperation and joint development projects more difficult. Unequal access to education results in a large portion of the population having low educational qualifications, which limits the development of the human capital needed for growing and innovative sectors. Such disparity leads to intergenerational transmission of poverty because children from poor families have less access to quality education, perpetuating the cycle of poverty across generations and preventing social mobility. Regions with high inequality in access to education often have lower overall productivity because the lack of qualifications limits the workforce's ability to contribute to complex and technologically advanced industries. (Deaton, 2013).

### 8. Health Crises

Health crises significantly impact regional development, particularly in regions where healthcare systems are under-resourced or poorly managed. Key factors contributing to health crises include the inaccessibility of healthcare services, shortages of medical professionals, and the lack of essential medicines. In many regions, especially those that are rural or economically disadvantaged, residents face significant barriers to accessing healthcare. These barriers can result from a lack of nearby healthcare facilities, insufficient numbers of healthcare professionals, and logistical challenges in reaching available services (WHO, 2021, p.1). The scarcity of healthcare professionals, particularly in rural areas, exacerbates these issues. The uneven distribution of doctors and nurses leads to overburdened healthcare systems in some regions, while others suffer from critical shortages. This imbalance not only affects the quality of care but also the timeliness of medical interventions, which is crucial in managing both chronic and acute conditions. In addition to these systemic issues, the increasing prevalence of chronic diseases such as cardiovascular diseases and cancers (neoplasms) poses a significant challenge. These conditions are often linked to changes in lifestyle, including poor diet, lack of physical activity, and increased stress levels. Cardiovascular diseases remain the leading cause of death globally, and their impact is particularly severe in regions with limited access to preventive care and treatment. Similarly, the rising incidence of cancers places an enormous strain on healthcare systems, requiring long-term treatment and specialized care that is often unavailable in resource-limited settings (Global Burden of Disease Study, 2024, p. 12). The inaccessibility of essential medicines further complicates these health crises. In many regions, particularly in low-income areas, essential medications are either unavailable or unaffordable, leading to preventable deaths and worsening of chronic conditions. This lack of access is often due to supply chain issues, economic constraints, and inadequate healthcare infrastructure. Addressing these health crises requires comprehensive strategies that include improving access to healthcare services, increasing the availability of healthcare professionals, ensuring the supply of essential medicines, and addressing the underlying lifestyle factors that contribute to chronic diseases. By focusing on these areas, regions can improve health outcomes and enhance their overall development prospects (WHO, 2017).



## 9. Access to Financial Resources

Access to financial resources plays a crucial role in regional development, and limited access can significantly hinder economic growth and development. Specifically, microfinancing, investments, and interest rates have a substantial impact on regional development. The lack of access to microfinancing restricts the ability of small entrepreneurs and startups to secure the initial capital needed to start and grow their businesses. This particularly affects rural areas and poor communities where traditional banks are less present. Without microfinancing, small businesses often lack the necessary funds for expansion, innovation, and increased production, limiting their growth and contribution to the regional economy (Banerjee, 2015). Limited access to investments hinders the financing of key infrastructure projects, such as the construction of roads, schools, hospitals, and energy plants. The lack of infrastructure can significantly slow down the economic development of a region. Regions without developed infrastructure often struggle to attract domestic and foreign investors, further reducing opportunities for economic growth and job creation. High interest rates increase borrowing costs for businesses and individuals, which can limit access to necessary capital for investments and spending. Increased interest costs reduce the profitability of businesses, which can lead to decreased investments in business expansion, innovation, and employment. On the other hand, unstable interest rates create uncertainty and make long-term planning difficult for businesses. This uncertainty can deter investors and reduce overall economic activities (Dabla-Norris & Srivisal, 2013). Finally, high interest rates reduce consumer purchasing power by increasing the cost of credit for consumers, which can decrease demand for goods and services and slow economic growth.

## 10. Infrastructure

Infrastructure, particularly transport and logistics as well as energy security, is crucial for regional development. Poor transport infrastructure reduces connectivity, increases costs, and deepens regional inequalities. Conversely, unstable energy supply and high energy costs hinder business operations, limit investments, and negatively impact health and the environment. These obstacles collectively reduce the economic potential of a region and make achieving sustainable development more difficult (Rodrigue, 2016). Poor transport infrastructure, such as a lack of roads, railways, ports, and airports, hinders access to

regional, national, and international markets. This reduces the competitiveness of local businesses and limits their growth potential. The lack of adequate transport also restricts labor mobility, which can lead to underutilized labor potential and reduced economic growth (Rodrigue, 2016). This increases the transportation costs of goods and services, reducing business profitability and raising consumer prices. These increased costs can discourage investments and complicate business operations. Lack of energy security can lead to frequent interruptions in electricity supply, disrupting production processes and reducing business efficiency. This particularly affects energy-intensive industries. Regions with insecure energy supplies often face high energy costs, increasing operational costs for businesses and households and reducing disposable income (Sovacool, 2011). Poor energy infrastructure can force the population to use less efficient and more harmful energy sources, such as wood or coal, leading to health problems and a lower quality of life. Inefficient and polluting energy sources can contribute to environmental degradation, further hindering the sustainable development of the region.

### 2.2 The Role and Importance of Regional Competence Centers (RCC)

Regional Competence Centers (RCCs) are pivotal institutions designed to bridge the gap between education and the evolving needs of the labor market, thereby contributing to regional economic development. While previous sections have highlighted the various challenges facing regional development—such as economic instability, technological transformation, and demographic shifts—RCCs offer targeted solutions that address specific aspects of these challenges. RCCs are not a panacea for all the issues identified in previous chapters, but they play a crucial role in fostering innovation, enhancing skills, and supporting the adoption of new technologies (Copenhagen Declaration of 2002 (Cedefop, 2024, (1)), the Maastricht Communiqué of 2004 (Cedefop, 2024, (2)), the Helsinki Communiqué of 2006 (Cedefop 2024, (3)), the Bordeaux Communiqué of 2008 (Cedefop, 2024 (4)), the Bruges Communiqué of 2010 (Cedefop, 2024, (5)), the Riga Conclusions of 2015 (Education, 2024), the European Quality Assurance Reference Framework for Vocational Education and Training (EQAVET) (European Union 2024), the European Qualifications Framework (EQF) (Europass, 2024), and the European Credit System for Vocational Education and Training (ECVET) (Cedefop, 2024, (6)). By focusing on the

development of specialized knowledge and competencies in key industries, RCCs help regions adapt to changing economic conditions and maintain competitiveness. For instance, in response to the technological advancements discussed earlier, RCCs provide training programs that equip workers with the skills needed for emerging industries, thereby facilitating the transition of the workforce into high-demand sectors (Cedefop, 2022). Furthermore, RCCs support regional development by creating strong linkages between educational institutions, local businesses, and industry. These partnerships are essential for ensuring that the training provided is relevant to current labor market needs and that graduates are well-prepared to contribute to the local economy. By doing so, RCCs help to mitigate some of the labor market imbalances caused by technological changes and globalization, such as the shortage of skilled workers in certain sectors or regions or other challenges or goals (Procure2innovate, 2019). In addition to supporting workforce development, RCCs also contribute to regional innovation ecosystems by promoting research and development (R&D) activities. These centers act as hubs where new ideas and technologies can be tested and refined before being implemented on a larger scale. This role is particularly important in regions that are looking to diversify their economies or shift from traditional industries to more knowledge-intensive sectors (OECD, 2020). It is important to note that while RCCs can address some of the key challenges facing regional development, their success depends on several factors, including effective management, sustainable funding, and strong collaboration with industry partners. Without these elements, the potential of RCCs to contribute to regional development may not be fully realized. In summary, RCCs are essential tools for regional development, particularly in terms of fostering innovation, enhancing workforce skills, and supporting the adoption of new technologies. They provide a strategic approach to addressing specific regional challenges, though they are most effective when integrated into a broader regional development strategy that includes other economic and social policies (ESF 2020, European Union 2017).

### 3. Research methodology

This study employs a qualitative research methodology with a focus on secondary research, utilizing content analysis as the primary tool for examining existing literature on the role of Regional Competence Centers (RCCs) in regional development.

Given the complexity and interdisciplinary nature of the topic, secondary research was deemed the most appropriate approach to synthesize existing knowledge and provide a comprehensive understanding of the subject. (Yin, 2009).

#### 3.1 Data Sources and Selection Criteria

The literature analyzed in this study was sourced from several academic databases, including Google Scholar, JSTOR, Scopus, and Web of Science. The selection of literature was guided by specific keywords such as “Regional Competence Centers,” “regional development,” “vocational education,” “innovation,” and “labor market.” These keywords were chosen to ensure that the search captured relevant studies spanning various aspects of RCCs and their impact on regional development. To ensure the relevance and quality of the sources, the study primarily focused on peer-reviewed journal articles, reports from reputable organizations (such as the OECD and European Commission), and books published within the last 15 years. Older sources were included only if they were seminal works that provided foundational knowledge or theoretical frameworks critical to understanding the evolution of RCCs.

#### 3.2 Selection of Articles

A total of 45 articles were selected for analysis based on their relevance to the research questions and the extent to which they addressed the role of RCCs in regional development. The decision to limit the analysis to 45 articles was informed by the principle of data saturation, where additional articles were found to provide diminishing returns in terms of new insights. However, the selection process was rigorous, and articles were chosen based on a set of inclusion criteria:

**Relevance to the Research Topic:** Articles were included if they specifically discussed RCCs, their impact on regional development, or related concepts such as vocational education, innovation, and labor market dynamics.

**Quality and Credibility:** Only peer-reviewed articles, official reports, and books published by reputable academic or research institutions were considered.

**Geographical Scope:** The study aimed to include a diverse set of articles that covered RCCs in different regions, primarily focusing on Europe but also considering relevant examples from other parts of the world.



Recency: Preference was given to more recent publications (within the last 10 years) to ensure that the analysis reflected the current state of research and practice.

### 3.3 Analytical Framework

The selected articles were subjected to a thematic content analysis. This involved coding the data to identify key themes, patterns, and relationships related to the role of RCCs in regional development. The coding process was both inductive and deductive: while some codes were pre-determined based on the research questions, others emerged during the analysis as new themes and insights were uncovered. The analysis was structured around the main research questions, focusing on how RCCs contribute to regional development through education, employability, and innovation. The findings were then synthesized to draw conclusions about the effectiveness of RCCs in addressing regional challenges.

### 3.4 Justification and Replicability

The approach taken in this study allows for a comprehensive synthesis of existing knowledge while being transparent about the selection and analysis process. The use of established databases, clearly defined selection criteria, and a systematic analytical framework ensures that the research is both rigorous and replicable. Future researchers can follow the same methodology, using the same or expanded keywords and criteria, to replicate or extend the study.

### 3.5 Limitations

It is acknowledged that the decision to analyze 45 articles may limit the breadth of the study. However, the focus on relevance, quality, and recency ensures that the findings are robust and reflective of the current research landscape. Future studies could expand the dataset to include a larger number of articles or explore specific aspects of RCCs in greater detail.

### 3.6 Data Analysis

In data analysis, the data were quantified by identifying the frequency of certain themes. This involved counting the occurrence of these themes.

### 3.7 Interpretation of Results

The interpretation of the results was directed in the context of the research questions and the theoretical framework. The discussion on the implications of the research findings was placed in a broader context.

## 4. Research results

Based on the qualitative content analysis conducted, the findings of this study are organized around the main research questions that guided the investigation into the role of Regional Competence Centers (RCCs) in regional development. The analysis of the 45 selected articles, reports, and books provided several key insights:

1. Contribution of RCCs to Workforce Development - The analysis revealed that RCCs play a crucial role in enhancing workforce skills in regions where they are implemented. The majority of the studies highlighted that RCCs provide targeted training programs that are aligned with the needs of local industries. This alignment ensures that graduates are equipped with the skills required to meet current labor market demands, thus improving employability and reducing the skills gap in the region. Notably, RCCs were found to be particularly effective in sectors experiencing rapid technological advancements, where continuous reskilling is essential.
2. RCCs and Innovation in Regional Economies - RCCs were also found to significantly contribute to regional innovation ecosystems. By fostering collaboration between educational institutions, businesses, and research organizations, RCCs facilitate the transfer of knowledge and the development of new technologies. This collaboration not only drives innovation but also helps regions diversify their economies and reduce dependency on traditional industries. The studies emphasized that regions with active RCCs were better positioned to attract investment in high-tech sectors, thus enhancing their economic resilience.
3. Addressing Labor Market Imbalances - The analysis indicated that RCCs help mitigate labor market imbalances caused by globalization and technological changes. By providing training in high-demand skills, RCCs support the transition of workers from declining industries to emerging sectors. This role is critical in regions where traditional industries are in decline, and there is a need to retrain the workforce to meet new





economic demands. However, the findings also suggest that the success of RCCs in this regard depends on strong industry partnerships and the availability of sustainable funding.

4. Challenges and Limitations of RCCs - While RCCs offer numerous benefits, the analysis also identified several challenges. The effectiveness of RCCs is often limited by factors such as inadequate funding, lack of industry engagement, and bureaucratic obstacles. Moreover, the success of RCCs varies significantly depending on the regional context, with some regions benefiting more than others due to differences in local economic conditions, infrastructure, and government support.

#### 4.1 Synthesis and Implications

The findings suggest that RCCs are valuable tools for regional development, particularly in addressing the challenges posed by economic instability, technological change, and labor market imbalances. However, for RCCs to reach their full potential, it is essential to address the challenges identified and ensure that these centers are integrated into a broader regional development strategy. The implications of these findings underscore the need for continuous evaluation and adaptation of RCC programs to ensure their relevance and effectiveness in a rapidly changing economic landscape.

## 5. Conclusion

This study has explored the role of Regional Competence Centers (RCCs) in regional development, highlighting their contributions to workforce development, innovation, and the mitigation of labor market imbalances. Through a qualitative analysis of existing literature, several key insights were uncovered, indicating that RCCs are valuable tools for enhancing regional competitiveness and economic resilience. However, the study also identifies several limitations and offers recommendations for future research.

**Limitations of the Study** - One of the primary limitations of this study is its reliance on secondary data, which inherently restricts the depth of analysis that can be conducted. While the study included 45 articles, reports, and books, the relatively small sample size may not capture the full scope of research available on RCCs. Additionally, the study focused primarily on literature published in the last 15 years, which may overlook historical perspectives that could provide valuable context. The qualitative nature of the research, while useful for exploring complex issues, also limits the ability to generalize findings across different regions or contexts.

**Addressing Limitations** - Given the limitations identified, future research should aim to expand the dataset to include a larger number of studies, particularly those that cover a wider geographical scope and a longer historical timeline. Additionally, primary research, such as case studies or interviews with stakeholders involved in RCCs, could provide deeper insights into the practical challenges and successes of these centers. Future studies should also explore the long-term impacts of RCCs on regional development, particularly in terms of economic resilience and adaptability to global economic shifts. Furthermore, research could benefit from a comparative analysis of RCCs in different regions or countries to identify best practices and factors that contribute to their success. This would provide valuable guidance for policymakers and practitioners looking to establish or improve RCCs in their own regions.

In conclusion, while this study provides important insights into the role of RCCs in regional development, it also highlights the need for ongoing research to fully understand their potential and limitations. By addressing the gaps identified in this study and exploring new avenues of research, future studies can contribute to a more nuanced and comprehensive understanding of how RCCs can be leveraged to support regional growth and development in an increasingly complex global economy.



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